

## Annex A- Environment, Planning & Transport

Director - Scott Tompkins

Executive Director - Mark Ryder

Portfolio Holders - Cllr Heather Timms (Environment, Climate & Culture)

### Revenue Budget - 2023/24

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by			Reason for Net Variation and Management Action
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked Reserves	Remaining Service Variance	
			£'000	£'000	£'000	£'000	£'000	
Environment Services Management	691	0	691	4			4	
Trading Standards & Community Safety	2,996	(1,144)	1,852	86		63	23	Continued pressure on the G&T budget with works to repair sites and to resolve long standing Corley View issues.
County Highways	24,327	(7,706)	16,621	(8)			(8)	Inflationary funding has been moved here to reduce Q1 overspend forecast. Emerging risks since Q1 of more than anticipated electricity costs. Previous forecasts based on 12% increase from October. Current estimates on increases from corporate energy team indicate 15 - 20% increases. Exact increase will not be known until November. Potential for £161,000 overspend on energy if prices increase 20%.
Planning Delivery	5,470	(5,036)	434	16			16	The overspend in Ecology, Historic Environment and Landscape has reduced to £45.5k. However, the underspend in the Planning team, has also been reduced due to the revised forecast to reflect the continued use of agency staff due to the number of vacancies currently being carried. This results in the £16k overspend across Planning Delivery as a whole at Q2. The EH&L team will continue to look for other grant funding/income opportunities to reduce their overspend.
Transport Delivery	50,992	(10,874)	40,118	4,652			4,652	Within Transport Delivery, there is a forecast for Home to School Transport overspend of £4.733m which is made up of £1.929m on mainstream transport and £2.804m on SEND. In both areas there has been a significant increase in average costs per journey since the end of 2022/23 fuelled by RPI on operator costs when contracts have been tendered. This, when combined with increasing numbers in both areas, gives a cumulative overspend of £0.995m for mainstream and £1.517m for SEND. Contract prices in previous years have been kept at below inflation levels, however now operators are substantially increasing their charges. In addition to this an analysis of the number of contracts started since April for 1:1, no existing contract to add travellers to or not the priority school has increased costs by £0.200m for mainstream and £0.300m for SEND. Also included in these figures is £1.721m for mainstream relating to the transport of excluded pupils that is predominately controlled by schools going directly to transport operators for service provision. Small savings in other cost centres within the service net of to the £4.652m total Transport Delivery overspend.
Engineering Design Services	9,923	(9,268)	655	385			385	Within EDS a recalculation of time cost has been completed and factored into the outturn. The result of new staff rates through the MHA+ has yet to be realised but has been anticipated in the calculations. These have also been submitted as MTFs bids and the bulk of the cost at this time relates to the increases in electricity cost.
Emergency Management	213	0	213	11			11	
<b>Net Service Spending</b>	<b>94,612</b>	<b>(34,028)</b>	<b>60,584</b>	<b>5,146</b>	<b>0</b>	<b>63</b>	<b>5,083</b>	

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### Saving Plan - 2023/24

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Over achievement) £'000	Reason for financial variation and associated management action
Vacancy factor - Application of a 2% vacancy factor/turnover allowance where not already applied.	(326)	(326)	0	
Traded income - Expansion of traded income across the service including improving efficiencies and increasing income from external contracts, new future external contracts and MOT sales to public, enforcement income from network management, ecology surveys and the forestry service.	(285)	(48)	237	Both Forestry and Network Management currently forecasting not to hit additional £100k income target. Senior management team are looking at alternative solutions.
Savings on third party spend - Review of services purchased from third parties to ensure value for money and management of the cost increases of externally purchased services.	(63)	(63)	0	
Network Management - Additional enforcement income by carrying out more inspections and a 'coring' programme. Cost of additional staff and equipment paid for from income with an additional return of £100k to £400k per year.	(400)	(400)	0	
Trading standards - Delivery of efficiencies in trading standards community safety provision.	(45)	(45)	0	
<b>Total</b>	<b>(1,119)</b>	<b>(882)</b>	<b>237</b>	

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### Revenue Investment Fund - 2023/24 and future years

Revenue Investment	Current Year Budget	Forecast	Variance Over/(Under) £'000	Progress Update	Approved Remaining Resource	Estimated Project Completion
Trading Standards Data Cleanse and Business Process Review	104	106	2		0	Mar-24
Forestry - Tree Nursery	103	103	0		0	Mar-24
<b>Total</b>	<b>207</b>	<b>209</b>	<b>2</b>			

## Annex A- Environment, Planning & Transport Services

Director - Scott Tompkins

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### Capital Programme - 2023/24 to 2024/25 Onwards

Project	Description	Approved Budget					Forecast					Variation		
		Earlier Years	2023/24 £'000	2024/25 £'000	2025/26 onwards	Total £'000	Earlier Years	2023/24 £'000	2024/25 £'000	2025/26 onwards	Total £'000	Variance in Year	Total Variance	
<b>Major Transport Projects</b>														
10203000	Rugby Western Relief Road	59,145	50	50	0	<b>59,245</b>	59,145	1	99	0	<b>59,245</b>	-49	0	£9000 of compensation claims put back to 2023/24 due to lack of resource to undertake the remaining land compensation claim
11221000	M40 Junction 12	11,908	15	0	0	<b>11,922</b>	11,908	15	0	0	<b>11,922</b>	0	0	
11272000	Rugby Gyratory Improvement Scheme	1,564	24	0	0	<b>1,588</b>	1,564	0	24	0	<b>1,588</b>	-24	0	Lack of resources to carry out investigation this financial year
11339000	Bermuda Connectivity Project	10,118	3,324	1,500	0	<b>14,941</b>	10,118	3,554	1,500	0	<b>15,171</b>	230	230	Incorporated works from County Highways (12072000). CH transferred funds to cover these works, as per email from Ian Nicholls 13/7/23
11510000	A46 Stanks Island signalisation and improvement Bham Rd	5,252	1,431	0	0	<b>6,683</b>	5,252	1,431	0	0	<b>6,683</b>	0	0	
11604000	A444 Corridor Improvements - Phase 2	600	1,890	1,845	0	<b>4,334</b>	600	50	2,295	1,390	<b>4,334</b>	-1,840	0	Reprofiling of financial forecast due to commencement date movement reflecting the need to consider stakeholder comments on advertised Traffic Regulation Orders
11605000	A3400 Bham Road Stratford Corridor Improvements	1,296	5,663	500	0	<b>7,459</b>	1,296	800	1,363	4,000	<b>7,459</b>	-4,863	0	Re-profiling of spend from 23/24 to 24/25 due to interventions being focused on phase 3 rather than phase 2 of the Birmingham Road Corridor
11649000	A46 Stoneleigh Junction Improvement	28,088	9,173	0	0	<b>37,262</b>	28,088	11,003	0	0	<b>39,092</b>	1,830	1,830	Forecast construction and associated staff costs are currently within budget but there is a potential forecast overspend due to unresolved risks.

11694000	A47 Hinckley Road Corridor Scheme	803	834	3,194	200	5,031	803	72	4,057	99	5,031	-762	0	Reprofiled in accordance with a change in programme and expected delivery of works.
11849000	Improvements to the A446 Stonebridge junction (Coleshill)	99	852	1,052	0	2,003	99	300	1,352	252	2,003	-552	0	This is not a new variance it was reprofiled in Q1 due to programme changes.
11853000	Transforming Nuneaton - Highway Improvements (CIF)	741	575	5,480	12,769	19,565	741	575	5,480	12,769	19,565	0	0	
11857000	Emscote Road Corridor Improvements Scheme	359	491	9,172	250	10,272	359	471	5,627	3,815	10,272	-20	-0	
11904000	A452/A46 Developer Improvement scheme	9	2,471	4,200	0	6,681	9	350	6,292	30	6,681	-2,121	0	Reprofiled spend for design this year and proposed construction next year. Construction dependant on road space availability due to HS2.
<b>Street Lighting</b>														
11279000	Pump Priming allocation for LED street lighting	5,288	0	0	0	5,288	5,288	21	0	0	5,309	21	21	Revenue Contribution from EB031 street lighting
11992000	Street Lighting Annual Main 2022/23	663	0	0	0	663	663	0	0	0	663	0	0	
12077000	Street Lighting Annual Main 2023/24	0	962	24	0	986	0	962	24	0	986	0	0	
<b>Structural Bridge Maintenance</b>														
11587000	Minor Bridge Maintenance schemes 2017/2018	2,707	107	0	0	2,814	2,707	45	63	0	2,815	-62	1	Lack of resource and existing resource diverted onto accident repair works
11658000	Minor Bridge Maintenance schemes 2018/2019	1,912	0	0	0	1,912	1,912	0	0	0	1,912	0	0	
11717000	Bridges Base Budget 2019 2020	923	8	0	0	931	923	8	0	0	931	0	0	Lack of resource and existing resource diverted onto accident repair works
11816000	Bridges Base Budget 2020 2021	815	115	0	0	930	815	107	0	0	922	-8	-8	Construction & supervision costs slightly below estimate
11833000	Historic Bridge Maintenance	2,795	1,697	2,054	0	6,546	2,795	1,772	1,979	0	6,546	75	0	Forecast revised against active projects to reflect increased costs and bridges deteriorating since provision of budget
11882000	Bridges annual maintenance 2021-22	660	264	0	0	924	660	216	55	0	931	-48	7	Costs of weight restriction monitoring increased on Coton; St John's actual works cost actual below estimate; Birdingbury environmental restrictions rule out works taking place during winter months, scheme deferred until early next year

11990000	Bridge Annual Main 2022/23	522	536	0	0	<b>1,058</b>	522	530	0	0	<b>1,052</b>	-6	-6	Construction estimates now changed to actuals
12075000	Bridge Annual Main 2023/24	0	524	200	0	<b>724</b>	0	246	114	0	<b>360</b>	-278	-364	Greater extent of accident repairs at Stoneleigh; Cold comfort added to current maintenance programme
12110000	D1705 - Bridge Maintenance Capital Programme	0	0	0	0	<b>0</b>	0	15	0	0	<b>15</b>	15	15	
12111000	D1706 - Bridge Maintenance Capital Scour Works	0	0	0	0	<b>0</b>	0	40	0	0	<b>40</b>	40	40	
12112000	D1706 - Bridge Maintenance Capital Scour Works	0	0	0	0	<b>0</b>	0	0	20	0	<b>20</b>	0	20	
12113000	D1706 - Bridge Maintenance Capital Scour Works	0	0	0	0	<b>0</b>	0	195	0	0	<b>195</b>	195	195	
12114000	D1707 - Bridge Assessment Programme	0	0	0	0	<b>0</b>	0	99	0	0	<b>99</b>	99	99	
<b>Structural Maintenance of Roads</b>														
11785000	County Highways base budget 20-21	21,964	0	0	0	<b>21,964</b>	21,964	0	0	0	<b>21,964</b>	0	0	
11808000	D1707 - Bridge Assessment Programme	0	582	0	0	<b>582</b>	0	582	0	0	<b>582</b>	0	0	
11871000	D1633 - Principal Bridge Inspections	1,615	0	0	0	<b>1,615</b>	1,615	0	0	0	<b>1,615</b>	0	0	
11874000	Highways 2021-22 Patching Surface Dressing	465	0	0	0	<b>465</b>	465	0	0	0	<b>465</b>	0	0	
11926000	Forestry 35 X Yard Skips	8	0	0	0	<b>8</b>	8	0	0	0	<b>8</b>	0	0	
11979000	Highways 2022/23 Surface Dressing	1,824	0	0	0	<b>1,824</b>	1,824	0	0	0	<b>1,824</b>	0	0	
11980000	Highways 2022/23 Slurry Seal	306	0	0	0	<b>306</b>	306	0	0	0	<b>306</b>	0	0	
11981000	Highways 2022/23 Routine Patching	1,465	17	0	0	<b>1,482</b>	1,465	58	0	0	<b>1,524</b>	41	41	Budget updated to match the activity in year - this increase has been funded from the 12072000 Annual Maintenance budget
11982000	Highways 2022/23 Patching Surface Dressing	573	0	0	0	<b>573</b>	573	0	0	0	<b>573</b>	0	0	
11983000	Highways 2022/23 Patching Slurry Sealing	14	0	0	0	<b>14</b>	14	0	0	0	<b>14</b>	0	0	
11984000	Highways 2022/23 1ST TIME FIND AND FIX	242	22	0	0	<b>264</b>	242	25	0	0	<b>267</b>	3	3	Budget updated to match the activity in year - this increase has been funded from the 12072000 Annual Maintenance budget
11985000	Highways 2022/23 Structural Patching	894	16	0	0	<b>910</b>	894	16	0	0	<b>910</b>	0	0	
11986000	Highways 2022/23 Road Marking SD	327	0	0	0	<b>327</b>	327	0	0	0	<b>327</b>	0	0	

11987000	Highways 2022/23 Structural Maintenance Annual Programme	8,214	67	0	0	<b>8,281</b>	8,214	1	0	0	<b>8,215</b>	-66	-66	Budget updated to match the activity in year - the decrease has been moved back to the 12072000 Annual Maintenance budget
11988000	Highways 2022/23 Structural Maintenance Annual Footways Programme	2,185	0	0	0	<b>2,185</b>	2,185	0	0	0	<b>2,185</b>	0	0	
11989000	Staff Recharges Annual 2022/23	906	0	0	0	<b>906</b>	906	0	0	0	<b>906</b>	0	0	
11994000	Forestry: Vermeer chipper	23	0	0	0	<b>23</b>	23	0	0	0	<b>23</b>	0	0	
12019000	Highways 2022-23 HS2 Road deterioration fund	251	0	0	0	<b>251</b>	251	0	0	0	<b>251</b>	0	0	
12032000	Sawbridge. Bridge replacement on P	20	0	0	0	<b>20</b>	20	0	0	0	<b>20</b>	0	0	
12033000	Brailles. Drainage works on Public Br	31	0	0	0	<b>31</b>	31	0	0	0	<b>31</b>	0	0	
12064000	Highways 2023/24 Surface Dressing	0	4,238	0	0	<b>4,238</b>	0	4,238	0	0	<b>4,238</b>	0	0	
12065000	Highways 2023/24 Slurry Seal	0	0	0	0	<b>0</b>	0	0	0	0	<b>0</b>	0	0	
12066000	Highways 2023/24 Routine Patching	0	1,736	0	0	<b>1,736</b>	0	1,736	0	0	<b>1,736</b>	0	0	
12069000	Highways 2023/24 1st Time Find And	0	292	0	0	<b>292</b>	0	292	0	0	<b>292</b>	0	0	
12070000	Highways 2023/24 Structural Patchin	0	1,736	0	0	<b>1,736</b>	0	1,736	0	0	<b>1,736</b>	0	0	
12071000	Highways 2023/24 Road Marking Sd	0	0	0	0	<b>0</b>	0	0	0	0	<b>0</b>	0	0	
12072000	Highways 2023/24 Structural Mainte	0	7,192	0	0	<b>7,192</b>	0	6,946	0	0	<b>6,946</b>	-246	-246	The reductions in budget include transfers to other projects across the service - £230k to code 11339000 and £39k transfer to 11764000 and the differences in codes 11981*
12073000	Highways 2023/24 Structural Mainte	0	3,038	0	0	<b>3,038</b>	0	3,038	0	0	<b>3,038</b>	0	0	
12074000	Staff Recharges Annual 2023/24	0	913	0	0	<b>913</b>	0	913	0	0	<b>913</b>	0	0	
<b>Traffic Signals</b>														
11381000	Traffic Signals 2015-16	181	11	0	0	<b>192</b>	181	11	0	0	<b>192</b>	0	0	
11718000	Traffic Base Budget 2019 2020	235	41	0	0	<b>275</b>	235	41	0	0	<b>275</b>	0	0	
11848000	CIF - Replacement Bollards in Stratford, Nuneaton & Bedworth	334	0	140	0	<b>474</b>	334	0	140	0	<b>474</b>	0	-0	
11883000	Traffic Signals Annual Main 2021-22	213	0	0	0	<b>213</b>	213	0	0	0	<b>213</b>	0	0	All schemes now complete, no more expenditure will be incurred
11945000	D1356 - DfT - Traffic Signals Maintenance Grant Award	475	117	0	0	<b>593</b>	475	117	0	0	<b>593</b>	0	0	
11991000	Traffic Signals Annual Main 2022/23	178	78	0	0	<b>256</b>	178	78	0	0	<b>256</b>	0	0	Delivered planned schemes as forecast and carried forward remaining budget to deliver next tranche of maintenance schemes

12076000	Traffic Signals Annual Main 2023/24	0	352	0	0	352	0	178	174	0	352	-174	0	On course to deliver planned works, but, due to lack of resources are unable to complete additional required works. Therefore balance has been re-profiled to next financial year. Currently investigating where additional resources can be made available to deliver required works.
<b>Flood management</b>														
11801000	Flood alleviation schemes CIF - Pailton	91	0	25	25	141	91	30	20	0	141	30	0	The forecast spend was previously shown incorrectly as 24-26, the scheme is proposed to deliver 23-25. The initial scheme was delayed due to the contractor entering administration. A new contractor has been appointed with delivery programmed to be largely complete this year. Costs may increase if existing products need to be replaced, this will be met with the remaining budget allocated to this scheme.
11802000	Flood alleviation schemes CIF - Fenny Compton	63	573	0	0	636	63	520	53	0	636	-53	0	An error with miscoding money claimed from the EA has resulted in the incorrect amount showing on forecast. Costs may still increase due to listed building consent requirements and additional modelling required for one property. To date 9 properties are complete.
11803000	Flood alleviation schemes CIF - Welford on Avon	0	0	0	0	0	0	0	0	0	0	0	0	
11804000	Flood alleviation schemes CIF - Galley Common	0	10	44	0	54	0	7	47	0	54	-3	0	Fewer residents have confirmed participation in the scheme so fewer property surveys have been undertaken (8 to date). Budget moved to next year should they come forward.
11805000	Flood alleviation schemes CIF - Bermuda	0	0	0	0	0	0	0	0	0	0	0	0	
11806000	Flood alleviation schemes CIF - Brailes	10	70	45	0	125	10	70	45	0	125	0	-0	



11892000	Flood defence - Fillongley	57	0	99	0	156	57	49	50	0	156	49	0	The contractor for this scheme has gone into liquidation with some properties partially complete. A new contractor has now been appointed, but scheme may have to be completely re-done by new contractor subject to the condition of existing measures fitted. Delivery of scheme will depend on reprocurement and re-establishment of relationship with eligible residents. May span 23/24 and 24/25.
11928000	Bilton Road Property Flood Resilience Scheme	15	0	0	0	15	15	0	0	0	15	0	0	
11943000	Clifford Chambers Property Flood Resilience Scheme	113	50	56	0	219	113	50	56	0	218	0	-0	
11978000	Flood Defence Maintenance 22-23	135	0	0	0	135	135	0	0	0	135	0	0	
12005000	Broadwell property flood resilience scheme	6	103	10	0	119	6	103	10	0	118	-0	-0	
12063000	Flood Defence Maintenance 23-24	0	211	241	0	452	0	211	241	0	451	-0	-1	
<b>Community Safety</b>														
11855000	Development and upgrade of three WCC owned Gypsy and Traveller sites	36	0	624	0	660	36	130	494	0	660	130	0	We have just gone out to tender for the Capital programme on the Griff and have 4 companies who we are interviewing in late September. it is now highly likely that the project will commence in 2023/4 and we have adjusted the budget to reflect this. We will be in a better position at the end of Q3 to fully reflect the profile of the spend once the tender has been awarded. The adjustments relate to the earlier award of the contract
11869000	Gypsy & Traveller Services 21-22	-19	0	50	0	31	-19	0	50	0	31	0	0	
11977000	Gypsy & Traveller Services 22-23	0	0	21	0	21	0	0	21	0	21	0	0	
12062000	Gypsy & Traveller Services 23-24	0	22	0	0	22	0	22	0	0	22	0	0	
<b>Integrated Transport - Delivery</b>														
11453000	Casualty Reduction Schemes 18-19	748	1096	-20	0	1,824	748	466	609	0	1,824	-630	0	
11762000	Nuneaton To Coventry Cycle Route - Cif	41	130	490	350	1,011	41	80	540	350	1,012	-50	0	

11764000	Green Man Coleshill Signalised Junction - Cif	129	702	30	0	861	129	741	30	0	900	39	39	Scope increased at request of County Highways. Additional resurfacing carried out within these works to save County Highways coming back at later date. Budget to be transferred into this project.
11765000	Hinckley To Nuneaton Cycle Route - Cif	98	704	0	0	802	98	704	0	0	802	0	0	
11778000	A452 Kenilworth To Leamington Cycle Route - Cif	531	1,957	1,851	2,063	6,401	531	500	2,635	2,735	6,401	-1,457	-0	
11911000	A452 Kenilworth Road to Leamington Spa town centre cycle route – Getting Building Fund	349	501	0	0	850	349	501	0	0	850	-0	-0	
<b>Area Delegated</b>														
11276000	Rugby Area Committee	416	0	0	36	452	416	0	0	36	452	0	0	
11354000	Area Delegated Funded Schemes 2017/18	23	0	650	0	673	23	0	650	0	673	0	0	
11452000	Area delegated funding 18-19	0	0	783	0	783	0	0	783	0	783	0	0	
11835000	North Warks Area Delegated	464	269	383	0	1,116	464	366	286	0	1,116	97	0	Schemes to be completed in future years
11836000	Nun & Bed Area Delegated	994	499	773	0	2,266	994	553	719	0	2,266	54	0	Schemes to be completed in future years
11837000	Rugby Area Delegated	1,044	384	387	0	1,815	1,044	474	297	0	1,815	90	0	Schemes to be completed in future years
11838000	Stratford Area Delegated	686	499	882	0	2,067	686	636	746	0	2,067	136	0	Schemes to be completed in future years
11839000	Warwick Area Delegated	899	538	1,148	0	2,585	899	970	716	0	2,585	433	0	Schemes to be completed in future years
<b>Archaeology &amp; Ecology</b>														
11995000	Local Authority Treescapes fund	137	27	0	0	164	137	27	0	0	164	0	0	
<b>Developer Funded Transport - s106 schemes</b>														
11054000	Rugby, Hunters Ln - Through Route New Tech Dr To Newbold Rd	75	5	369	0	448	75	5	369	0	448	0	0	
11099000	Upgrade Traffic Signals Blackhorse Rd	141	9	0	0	150	141	9	0	0	150	0	0	
11194002	New bus stop on Tachbrook Park Drive near Leamington	12	1	0	0	13	12	1	0	0	13	0	0	
11194005	Install MOVA operation on traffic signal junctions Emscote Road Warwick (Tesco Stores )	130	40	0	0	170	130	32	8	0	170	-8	0	Majority of works now complete & awaiting final cost
11194006	Install Variable Message Signs A444 ( Prologis )	0	0	90	0	90	0	0	82	7	90	0	0	Proposal unknown currently, to address the issue
11195006	S106 Traffic Calming and Signage Improvements for Bidford-on- Avon bridge and Welford bridge	19	0	0	0	19	19	0	0	0	19	0	0	

11195009	40/50MPH SPEED LIMIT AND MINOR KERBING WORKS LONGMARSTON ROAD WELFORD ON AVON.	21	0	0	0	21	21	0	0	0	21	0	0	
11195011	S278 Crabtree Medical Centre Bidford - Bus Stops	27	2	0	0	29	27	2	0	0	29	0	0	
11417000	A426 /A4071 Avon Mill Rdbt Rugby Improvement Scheme	1,403	411	0	0	1,814	1,403	820	0	0	2,223	409	409	This is an ongoing project - further funds from DfT and CIF have been applied for - awaiting decision
11441004	Weddington Road , Nuneaton Implement Toucan Crossing	71	0	112	0	183	71	0	112	0	183	0	0	
11692000	Upgrade existing shared ped / cycle path Bermuda	3	0	0	0	3	3	0	0	0	3	0	0	
<b>Developer Funded Transport - Europa Way</b>														
11580000	A452 Europa Way (Lower Heathcote Farm), Warwick. Developer – Gallagher Estates Ltd. S278	3,057	0	0	0	3,057	3,057	0	0	0	3,057	0	0	
11602000	A452 Europa Way / Olympus Avenue Traffic Signal Controlled Junction S278	4,978	97	0	0	5,075	4,978	97	0	0	5,075	0	0	
11636000	A452 Myton Road And Shire Park Roundabouts S106 WCC3	1,073	2,860	2,773	116	6,822	1,073	96	4,879	804	6,851	-2,764	29	Reprofiled due to revised programme. Scheme was due to start on site in Autumn / Winter 2023 but is now expected to start in Spring 2024. Additional funding from developer to complete footway works which weren't completed as part of their S278 scheme.
11637000	A452 Europa South of Olympus Avenue to Heathcote Lane Roundabout S106 WCC2 (Fusilliers Way to Gallows Hill)	341	5	3,735	3,419	7,500	341	35	1,265	5,859	7,500	30	-0	Reprofiled due to change in design approach
11638000	A452 M40 spur west of Banbury Road S106 WCC1	32	50	50	4,805	4,937	32	50	50	4,805	4,937	0	0	
11706000	A452 Europa Way (North Of Gallows Hill ) Highway Impt S278 - Galliford Try	50	5	395	0	450	50	5	395	0	450	0	0	
11814000	C9878 A452 Europa Way Dualling, The Asps S278	1	149	0	0	150	1	149	0	0	150	0	0	
11937000	D1301 - A452 Europa Way, (The Asps), Banbury Road MINOR S278 Temp access	42	0	0	0	42	42	0	0	0	42	0	0	

12043000	D1527 - A452 Europa Way, Warwick (The Asps) - Ph 1 Interim Site Access LILO S278	7	53	0	0	60	7	53	0	0	60	0	0	
<b>Developer Funded Transport - s278 schemes</b>														
10010001	Unallocated section 278 developer funds	19	0	1,596	0	1,616	19	0	1,596	0	1,616	0	0	
11327000	B4113 Gipsy Lane Junction	5	1	0	0	6	5	0	1	0	6	-1	0	Scheme currently on hold. Spend moved back to next financial year
11336000	Ansty Business Park Phase 3 Junction Improvements	2,810	202	0	0	3,012	2,810	130	0	0	2,940	-72	-72	Previous forecast over estimated
11366000	B4087 Tachbrook Road Signals for Development at Woodside Farm Whitnash	431	0	0	0	431	431	0	0	0	431	0	0	
11423000	A423 Coventry Road Southam New Priority Junction S278	512	0	0	0	512	512	0	0	0	512	0	0	
11430000	A428 Rugby Radio Station Mass Site S278 Highways Work	2,871	0	78	0	2,949	2,871	1	53	0	2,925	1	-25	Remedial works identified not previously forecast
11435000	A3400 Birmingham Rd Stratford - Conversion of Existing Traffic Signal Junction S278	308	0	0	0	308	308	0	0	0	308	0	0	
11436000	B4087 Oakley Wood Road, Bishops Tachbrook - New Ghost Island Right Turn Lane S278	366	0	0	0	366	366	0	0	0	366	0	0	
11437000	B4632 Campden Road /C47 Station Road - New Ghost Island & New Minor Access S278	594	0	0	0	594	594	0	0	0	594	0	0	
11438000	B4642 Coventry Rd, Site Access, Cawston - New Traffic Signal Junction S278	582	0	0	0	582	582	0	0	0	582	0	0	
11441001	S278 Zebra Upgrade on Tachbrook Rd Leamington	60	0	0	0	60	60	0	0	0	60	0	0	
11460000	C204 Birmingham Road, Alcester New Right Turn Lane S278	115	43	0	0	158	115	43	0	0	158	0	0	Project in maintenance- no further costs anticipated
11461000	A47 The Long Shoot, Nuneaton , New Traffic Controlled Junction S278	1,178	0	0	0	1,178	1,178	0	0	0	1,178	0	0	Scheme complete - no more costs anticipated
11462000	B4035 Camden Road, Shipston On Stour New Right Turn Lane S278	336	0	0	0	336	336	21	0	0	357	21	21	Project in maintenance- no further costs anticipated
11463000	B4451 Kineton Road Southam New Roundabout S278	609	0	0	0	609	609	0	0	0	609	0	0	
11467000	C43 Harbury Lane, Warwick – new traffic signal controlled junction.S278	556	0	0	0	556	556	0	0	0	556	0	0	
11505000	A422 Alcester Road SoA access to development and relocation of puffin crossing	251	0	0	0	251	251	0	0	0	251	0	0	

11506000	A426 Southam Rd Southam access to quarry at Griffins Farm	307	0	0	0	<b>307</b>	307	0	0	0	<b>307</b>	0	0	
11507000	A428 Lawford Road Rugby right turn lane and access to development site	417	1	0	0	<b>418</b>	417	0	0	0	<b>417</b>	-1	-1	Scheme complete - minimal additional costs anticipated
11508000	B4429 Ashlawn Rd Rugby new puffin crossing	58	0	0	0	<b>58</b>	58	0	0	0	<b>58</b>	0	0	
11511000	A429 Ettington Rd Wellesbourne new rdbt and puffin crossing	1,222	0	0	0	<b>1,222</b>	1,222	0	0	0	<b>1,222</b>	0	0	
11515000	A4254 Eastbro Way Nuneaton Traffic Signals at Junctions with Camborne Drive S278	2,013	0	0	0	<b>2,013</b>	2,013	0	0	0	<b>2,013</b>	0	0	
11516000	A444 Weddington Road Nuneaton Right Turn Lane to Site Access S278	699	0	0	0	<b>699</b>	699	0	22	0	<b>721</b>	0	22	Remedials identified not previously forecast
11517000	A47 Hinkley Road Nuneaton Puffin Crossing	93	0	0	0	<b>93</b>	93	0	0	0	<b>93</b>	0	0	
11518000	D2206 Siskin Drive Baginton Right Turn Lane S278	459	1	0	0	<b>460</b>	459	0	22	0	<b>481</b>	-1	21	Remedials identified not previously forecast
11519000	D3108 Back Lane Long Lawford Traffic Signals & Junction Improvements S278	443	0	0	0	<b>443</b>	443	0	0	0	<b>443</b>	0	0	
11528000	A444 Weddington Road , Nuneaton New Puffin Crossing S278	198	0	0	0	<b>198</b>	198	0	0	0	<b>198</b>	0	0	
11529000	B4642 Coventry Road Cawston - New Right Turn Lane S278	784	0	0	0	<b>784</b>	784	20	0	0	<b>804</b>	20	20	Remedial work identified in RSA3 not previously known
11530000	C33 Stockton Road And A423 Southam Road , Long Itchington New Footway & Upgrade Of Zebra Crossing S278	303	1	0	0	<b>305</b>	303	1	0	1	<b>304</b>	-1	-0	Scheme in maintenance period, minimum further expenditure anticipated
11531000	D1643 Park Road , Bedworth New Car Park Egress S278	140	2	0	0	<b>142</b>	140	0	17	0	<b>157</b>	-2	15	Remedials identified not previously forecast
11551000	A47 The Long Shoot Nuneaton relocation of a refuge island and creation of right turn lane	17	0	0	0	<b>18</b>	17	0	0	0	<b>18</b>	0	0	
11576000	A3400 Banbury Road / Tiddington Rd Stratford Traffic Signals	38	1	0	0	<b>39</b>	38	15	0	0	<b>53</b>	14	14	Scheme currently going through technical approval - original scheme now changed - see notes for 11577000
11577000	A3400 Bridgefoot / Bridegeway Stratford Junction Improvements	98	1	0	0	<b>99</b>	98	1	0	0	<b>99</b>	0	0	Code no longer required - issues around who will be developing site now amalgamated into one scheme
11578000	C98 Loxley Rd , Tiddington - Site Accesses & Improved Footways	883	834	0	0	<b>1,716</b>	883	826	239	0	<b>1,948</b>	-8	231	Scheme split in two - second scheme now at TA stage. Site work will be recosted

11579000	D7050 Common Lane Kenilworth Traffic Signal Junction	3,300	40	0	0	<b>3,340</b>	3,300	2	0	0	<b>3,303</b>	-38	-38	Scheme complete, no further costs anticipated
11581000	Butlers Leap Link Road - Traffic Signal Impts	3,747	0	0	0	<b>3,747</b>	3,747	86	0	0	<b>3,833</b>	86	86	Scheme now complete. No more expenditure will be incurred
11582000	Shottery Link Road Stratford Puffin Crossing 7 & New Roundabout	5,661	808	0	0	<b>6,470</b>	5,661	1,528	0	0	<b>7,190</b>	720	720	Construction costs now more than originally tendered
11595000	A422 Banbury Road Ettington Ghost Island Right Turn Lane	293	0	0	0	<b>293</b>	293	2	0	0	<b>295</b>	2	2	Scheme now complete. No more expenditure will be incurred
11597000	B4451 Station Rd Bishops Itchington Ghost Island Right Turn Lane S278	783	7	0	0	<b>790</b>	783	2	0	0	<b>785</b>	-5	-5	Construction costs lower than originally budgeted, but remedials potentially still to forecast
11598000	A426 Leicester Road Rugby Highway Impt S278	2,743	1	0	0	<b>2,744</b>	2,743	2	0	0	<b>2,745</b>	1	1	Slight increase to professional fees & RSA3 potentially still to forecast
11603000	B439 Salford Road Bidford - Access And Puffin Crossing	89	3	0	0	<b>92</b>	89	3	0	0	<b>92</b>	0	0	
11608000	Highway Impt A446 Lichfield Road , Coleshill S278	62	0	0	0	<b>63</b>	62	0	0	0	<b>63</b>	0	0	
11609000	Highway Impt C104 Milcote Rd Welford On Avon S278	280	3	0	0	<b>284</b>	280	1	0	0	<b>281</b>	-3	-3	Scheme now complete. Minimum expenditure anticipated
11617000	C12 Plough Hill Road , Galley Common - installation of Puffin crossing & associated fwy works	234	1	0	0	<b>235</b>	234	1	0	0	<b>235</b>	0	0	Scheme in maintenance period, minimum further expenditure anticipated
11662000	A3400 London Road Shipston S278 Ghost Island Right Turn Lane Junction	473	48	0	0	<b>520</b>	473	48	0	0	<b>520</b>	0	0	Bond due for release - no further costs anticipated
11663000	A425 Daventry Road Southam S278 Construct Access	423	3	0	0	<b>426</b>	423	3	0	0	<b>426</b>	0	0	Scheme now complete. Minimum expenditure anticipated
11664000	C8 Trinity Road Kingsbury S278 Traffic Signal Junction	3,020	53	0	0	<b>3,072</b>	3,020	53	0	0	<b>3,072</b>	0	0	Scheme in maintenance - no remedials identified - forecast reduced
11665000	D538 Station Road Coleshill S278 Puffin Crossing	10	2	0	0	<b>12</b>	10	2	0	0	<b>12</b>	0	0	Minor remedial works now anticipated
11666000	Cctv /Utc Integration Scheme On A3400 Bham Rd Stratford S278	2	83	0	0	<b>85</b>	2	0	83	0	<b>85</b>	-83	0	Due to technology changing, still trying to determine optimum solution
11667000	B4642 Coventry Rd Cawston Ghost Island Right Turn Lane S278	1,013	5	32	0	<b>1,050</b>	1,013	5	32	0	<b>1,050</b>	0	0	Scheme in maintenance - no remedials identified - forecast reduced
11671000	B4455 Fosse Way / B4100 Banbury Rd (Jlr) Highway Impt S278	15	0	584	0	<b>600</b>	15	0	0	0	<b>15</b>	0	-584	Scheme currently on hold, not able to forecast costs currently
11672000	B4455 Fosse Way /A425 Southam Rd Roundabout Impt S278 (CEG)	40	460	0	0	<b>500</b>	40	1	0	0	<b>41</b>	-459	-459	Scheme on hold costs not able to forecast at present
11673000	B4455 Fosse Way /C43 Harbury Lane Impt Crossroads S278 (CEG)	429	2,520	478	0	<b>3,427</b>	429	1,847	921	8	<b>3,206</b>	-672	-222	Now on site, more certainty around anticipated costs

11675000	B4100 Banbury Rd / Kingston Grange Site Access Impt S278 ( CEG)	1,138	8	42	0	<b>1,189</b>	1,138	8	42	0	<b>1,189</b>	0	0	Scheme in maintenance, minimum further costs anticipated
11676000	B4100 Banbury Rd / Site Access Lighthorne Heath Highways Impt S278 (IM Properties )	139	1,640	180	21	<b>1,980</b>	139	1,740	0	0	<b>1,879</b>	100	-101	Scheme costs increased due to unforeseen site conditions
11684000	S278 Highway Impt C30 Hillmorton Lane To Houlton And The Kent Rugby	3,235	11	0	0	<b>3,246</b>	3,235	181	0	0	<b>3,416</b>	170	170	Scheme completed - commuted sums omitted from Q1 forecast
11688000	S278 Highway Impts Rugby Free School	821	24	0	0	<b>845</b>	821	24	0	0	<b>845</b>	0	0	
11695000	A4023 Coventry Highway Mappleborough Green S278	3,938	12	100	0	<b>4,050</b>	3,938	0	17	0	<b>3,955</b>	-12	-95	Remedials identified not previously forecast
11696000	A428 Crick Road Rugby S278	1,300	12	0	0	<b>1,311</b>	1,300	0	3	0	<b>1,302</b>	-12	-9	Scheme complete, minimum additional expenditure anticipated
11697000	A428 Hillmorton Road /B4429 Ashlawn Rd Rugby S278	358	9	0	0	<b>367</b>	358	0	0	3	<b>360</b>	-9	-6	Scheme complete, minimum additional expenditure anticipated
11698000	B4632 Campden Road Clifford Chambers S278	1,445	0	0	0	<b>1,445</b>	1,445	296	0	0	<b>1,740</b>	296	296	Scheme scope changed incurring higher construction costs
11699000	B5000 Grendon Road Polesworth S278	374	0	0	0	<b>374</b>	374	0	0	0	<b>374</b>	0	0	
11705000	A425 Banbury Rd Warwick Highway Impt S278 Wk Ind Schools	504	6	0	0	<b>510</b>	504	1	0	0	<b>504</b>	-6	-6	Scheme complete, minimum additional expenditure anticipated
11707000	A47 Long Shoot Nuneaton Highways Impt S278 Jelson Ltd	1,949	0	0	0	<b>1,949</b>	1,949	5	0	0	<b>1,954</b>	5	5	Remedials identified not previously forecast
11708000	B4035 Campden Rd Shipston Highway Impt S278 - Taylor Wimpey	1,703	0	0	0	<b>1,703</b>	1,703	7	0	0	<b>1,710</b>	7	7	Additional TRO costs not previously identified: total still unknown at present
11709000	C11 Higham Lane Nuneaton Highway Impt S278 - Persimmon	1,180	47	59	0	<b>1,286</b>	1,180	86	0	0	<b>1,265</b>	39	-21	Contractor final invoice less than anticipated
11732000	B4086 Wk Rd Kineton S278 Site Access Morris Homes C9389	1,531	58	0	0	<b>1,588</b>	1,531	19	0	0	<b>1,549</b>	-39	-39	Scheme complete although in dispute with developer so costs may increase further than currently forecast
11733000	B4089 Arden Rd S278 Site Access Alcester Estates C9558	95	1	0	0	<b>96</b>	95	1	0	0	<b>96</b>	0	0	Currently in maintenance, minimal further costs anticipated
11734000	B4100 Temple Herdewyke Highways Impt S278 Dio C9618	4,101	0	0	0	<b>4,101</b>	4,101	24	0	0	<b>4,125</b>	24	24	Change in scope of scheme causing increased costs
11743000	Junction Impt A3400 Shipston Rd SoA C8950 St Mowdens S278	16	3	1,000	2881	<b>3,900</b>	16	3	1,000	2,881	<b>3,900</b>	0	-0	Scheme been on hold, not yet tendered so not able to enter forecast yet. Will not go to tender until June 2024 approx - no costs anticipated until next financial year
11744000	Highways Impt A426 Rugby Rd C9401 David Wilson S278	2,336	19	0	0	<b>2,355</b>	2,336	1	0	0	<b>2,337</b>	-18	-18	Minor scheme in maintenance, no further costs anticipated

11745000	Highways Impt Gallows Hill C9042 Gallagher S278	549	1,557	1,394	0	3,500	549	2,750	550	0	3,849	1,193	349	Scheme delayed, increasing costs: now due for completion Feb 2024
11747000	C12 Tunnel Rd Highway Impt S278 Countryside Prop ( C9836 )	12	0	0	0	12	12	1	0	0	13	1	1	Scheme in maintenance, minimum expenditure now anticipated
11748000	C88 Alwyn Road Rugby Highway Impt S278 Miller Homes ( C9712 )	2	2	246	0	250	2	2	246	0	250	0	0	
11749000	C93 Bishopton Lane SOA S278 Miller & T.Wimpey (C9163)	1,754	0	0	0	1,754	1,754	3	0	0	1,757	3	3	Remedial works identified not previously forecast
11751000	A428 Coventry Rd Long Lawford Junction IMPT C9593 Bloor	48	1,052	0	0	1,100	48	1,271	409	0	1,728	218	628	Construction costs increased form original forecast
11753000	B4100 Banbury Rd / Kingsway Rdbt Highway IMPT C9829 Ceg	5,074	150	450	0	5,674	5,074	5	0	0	5,079	-145	-595	Retention due for release, contractor remedials outstanding, no further construction costs anticipated
11754000	C33 Stockton Rd Long Itchington Highway IMPT C9631 Barratt	118	3	0	0	121	118	3	0	0	121	0	0	Currently in maintenance, minimal further costs anticipated
11755000	C12 Plough Hill Rd , Nuneaton Highway IMPT C9746 Countryside	47	150	10	0	207	47	150	10	0	207	0	0	Construction costs anticipated to be lower than originally budgeted
11757000	A425 Banbury Rd Warwick S278 Highways Impt C9591	51	1,000	2,449	0	3,500	51	5	0	0	56	-995	-3,444	Taylor Wimpey now able to appoint own contractor, construction costs & income no longer required
11758000	B4632 Campden Rd Long Marston S278 Highways Impt C9392	6,243	276	0	0	6,519	6,243	4	7	0	6,254	-272	-265	Remedials identified not previously forecast
11759000	A4177 Bham Rd Hatton S278 Highways Impt C9816	44	556	0	0	600	44	20	20	0	84	-536	-516	Scheme start delayed, less supervision costs required
11760000	A423 Southam Bypass S278 Highways Impt C9664	10	1,000	790	0	1,800	10	5	0	0	15	-995	-1,785	About to enter TA, still to go to tender, construction costs not able to forecast currently
11767000	A45 Stonebridge / D2201 Rowley Rd Baginton S278 Highway Imp C9185	562	38	0	0	600	562	38	0	0	600	0	0	Scheme complete - maintenance period
11768000	B4029 Severn Rd Bulkington S278 Highway Impt C9913	602	2	0	0	604	602	11	0	0	613	9	9	Additional construction works not previously identified
11769000	B4632 Campden Rd Quinton S278 Highway Impt C9930	1,662	94	0	0	1,757	1,662	5	0	0	1,667	-89	-89	Scheme in maintenance, minimum further costs anticipated
11770000	C33 Bubbenhall Rd Baginton S278 Highway Impt C9803	477	30	23	0	530	477	5	0	0	482	-25	-48	Previous forecast over-estimated on staff time required
11771000	D6216 Upper Henley St Soa S278 Highways Impt C9793	20	2	0	0	22	20	2	0	0	22	0	0	Scheme in maintenance period, minimum further expenditure anticipated
11772000	M6 Junction 1 / A426 Leicester Rd Rugby S278 Highway Impt C9471	365	0	0	0	365	365	3	0	0	368	3	3	Minimal extra staff time anticipated
11774000	C32 Bham Rd ( Farmers Market Rdbt.) S278 Highways Impt - C9670	3	2	245	0	250	3	2	245	0	250	0	0	Scheme on hold costs not able to forecast at present



11815000	C9802 A46 Stoneleigh Rd (Whitley South) S278	28	0	0	0	28	28	0	0	0	28	0	0	
11823000	C9962 - A46 Alcester Road, Stratford-upon-Avon	31	19	0	0	50	31	6	0	0	36	-14	-14	Scheme in maintenance. Less staff time required than previously forecast
11824000	C9964 - B4632 Campden Rd (Freshfields Nursery), Clifford Chambers	16	735	8	0	760	16	30	0	0	46	-705	-713	Developer now likely to engage own contractor reducing WCC costs and additional income
11825000	C9946 - C43 Gallows Hill (Strawberry Fields), Warwick	38	1,517	1,434	11	3,000	38	10	0	0	48	-1,507	-2,952	Developer now likely to engage own contractor reducing WCC costs and additional income
11826000	C9973 - D7069 Glasshouse Lane, Kenilworth	121	0	0	0	121	121	0	0	0	121	0	0	Minor scheme complete - no further expenditure anticipated
11827000	D1020 - A46/A428 Rugby Road, Binley Woods	104	0	0	0	104	104	15	0	0	119	15	15	Final inspections not previously forecast
11828000	C9990 - A426 Rugby Road/D3616 The Square (Dun Cow Crossroads), Dunchurch	943	10	28	0	981	943	1	0	0	944	-10	-37	Scheme in maintenance, minimum further costs anticipated
11829000	C9991 - A426 Dunchurch Rd/NB4429 Ashlawn Rd (Cock Robin Island), Rugby	52	198	0	0	250	52	15	0	0	67	-183	-183	Not able to forecast construction costs due to waiting for tender results
11830000	C9992 - B4429 Ashlawn Rd/D3394 Barby Rd, Dunchurch	82	518	0	0	600	82	12	0	0	94	-506	-506	Currently in TA, construction costs unknown at this stage
11831000	C9983 - C93 Bishopton Lane (canal bridge traffic signals), Stratford-upon-Avon	347	63	70	0	480	347	12	0	0	359	-51	-121	Retention not accrued in previous years & final inspections due not previously forecast
11832000	C9981 - D3948 Falkland Place, Temple Herdewyke	199	0	1	0	200	199	0	1	0	200	0	0	Scheme in maintenance, minimum expenditure now anticipated
11905000	D1152 - S278 Brinklow Road, Binley Heath (Temporary Access)	41	21	4	0	66	41	2	0	0	43	-19	-23	Scheme complete - final checks costing less. Scheme not delivered by WCC so costs less than originally forecast
11915000	D1175 B4429 Coventry Road Section 4&8 HE - Symmetry Park Coventry Road, Rugby South	87	373	0	0	460	87	30	0	0	117	-343	-343	S4&8 with HE so site fees removed, investigation costs only
11916000	D1251 - D11 C204 Birmingham Rd, Alcester, Right Turn Lane (Major)	1,033	20	42	0	1,095	1,033	2	22	0	1,057	-18	-38	Only HMC works remain, so reduction in costs anticipated
11918000	D1151 - A4390 Seven Meadows Rd (Shakespeare Marina), Stratford upon Avon (New Access)	38	206	0	0	244	38	5	90	0	133	-201	-111	Construction costs now less than anticipated
11919000	C9973 - Glasshouse Lane, Kenilworth School (MAJOR) Scheme	6	1,433	300	61	1,800	6	1,447	164	0	1,617	14	-183	Scheme now onsite, tender costs not previously known
11920000	D1216 - Gipsy Lane, Yew Tree Farm, Nuneaton	103	1,627	200	0	1,930	103	3,422	0	0	3,526	1,796	1,596	Delays to scheme caused increased costs
11932000	D1269 - Pickard Street, Emscote Rd, Warwick - Lidl Access S278	102	0	1	0	103	102	2	0	0	104	2	1	Scheme in maintenance, minimum expenditure now anticipated

11933000	D1225 - B4429 Coventry Rd, Symmetry Park, Rugby Sth. Construction Access MINOR S278	17	33	0	0	50	17	0	0	0	17	-33	-33	Minor scheme now complete, no further costs anticipated
11934000	D1242 - A4254, Eastboro Way, Nuneaton, Toucan Crossing S278	12	130	5	0	147	12	130	5	0	147	0	0	Construction costs previously underestimated
11935000	D1220 - Coventry Road, Faultlands Farm, Nuneaton S278	146	10	0	0	156	146	7	0	0	153	-3	-3	Contractor has own developer. Site monitoring fees now anticipated to be lower than originally budgeted
11936000	D1272 - A444 Lichfield Road, Curdworth (Dunton Wharf) S278	15	45	0	0	60	15	40	5	0	60	-5	-0	Small increase in previously estimated costs
11938000	D1264 - C43 Gallows Hill (Strawberry Fields) Warwick - MINOR S278 Temp Access	23	52	0	0	75	23	7	0	0	29	-46	-46	Developer requested all works to be suspended, unable to forecast constructoin costs at this stage
11939000	C9629 - D5496 School Road, Salford Priors, Stratford upon Avon MINOR S278	8	5	0	0	13	8	5	0	0	13	0	0	Professional fees previously overestimated
11940000	D1270 - D6173 Timothy's Bridge Road, Startford upon Avon (Swan's Landing) MINOR S278	1	109	0	0	110	1	0	109	0	110	-109	0	Construction costs now estimated to be less than originally forecast
11941000	D1268 - D2045 Coombe Fields Road, Ansty, Rugby S278 (Signal Jnct)	44	406	0	0	450	44	14	0	0	58	-392	-392	Previous forecast overcautious on time required for inspection
11942000	D1265 - C43 Gallows Hill (Lower Heathcote Farm) Warwick, MINOR S278	18	0	0	0	18	18	0	0	0	18	0	0	Minor scheme complete - no further expenditure anticipated
11946000	D1341 - A428 Coventry Rd, Long Lawford (Temp Access) S278	4	31	0	0	35	4	31	0	0	35	0	0	Minor scheme now complete, no further costs anticipated (developer undertook)
11948000	D1302 - D1736 School Lane, Exhall (Toucan Crossing) MINOR S278	13	60	5	0	78	13	60	5	0	78	0	0	Construction costs now estimated to be less than originally budgeted
11949000	D1326 - D7069 Glasshouse Lane, Kenilworth S278	29	866	0	0	895	29	230	600	0	859	-636	-36	Waiting for developer to nominate contractor before this can go to tender. Construction costs ballpark £1m with potential Jan
11950000	D1339 - D7069 Glasshouse Lane (Crewe Lane) Kenilworth MINOR S278	14	10	1	0	25	14	10	1	0	25	0	0	Professional fees previously overestimated
11951000	D1300 - D4102 Millers Road, Warwick MINOR S278	114	0	0	1	115	114	0	0	1	115	0	0	Scheme in maintenance, minimum expenditure now anticipated
11966000	D1409 - A46 Alcester Rd, Stratford - Billesley Crossroads S278	1	20	0	0	21	1	0	0	0	1	-19	-19	Scheme delayed - not starting anytime soon
11967000	D1408-A46 Alcester Road Stratford Footway & Cycleway S278	9	0	0	0	9	9	1	0	0	10	1	1	Scheme now complete. Additional staff time incurred not previously forecast

11996000	A46 Alcester Road Stratford (Drayton manor drive)	4	46	0	0	50	4	1	0	0	4	-46	-46	Previous forecast overcautious on time required for inspection. Scheme complete
11997000	C43 Gallows Hill - bell mouth at car dealership	5	0	0	0	5	5	0	0	0	5	0	0	Professional fees previously overestimated
11998000	S5721 Stockley Road, Exhall - priority junction	12	177	0	0	189	12	77	100	0	189	-100	0	Scheme transferred to Development Management - no longer EDS
12008000	A428/A45 Rugby Road, Binley Woods	14	60	4	0	78	14	60	4	0	78	0	0	Construction costs now estimated to be less than originally budgeted
12035000	D1425 - A452 Leamington Rd, Kenilworth - Thickthorn (MINOR) S278	5	55	0	0	60	5	1	0	0	6	-54	-54	Scheme costs lower than originally budgeted
12036000	D1467 - A452 Leamington Rd, Kenilworth - Thickthorn LILO S278	17	290	0	0	307	17	15	0	0	32	-275	-275	Developer now likely to engage own contractor reducing WCC costs and additional income
12037000	D1468 - A452 Leamington Rd, Kenilworth - Thickthorn Signalised Jct S278	17	200	1,313	0	1,530	17	15	0	0	32	-185	-1,498	Developer now likely to engage own contractor reducing WCC costs and additional income
12038000	D1466 - D7069 Glasshouse Lane, Kenilworth - Thickthorn Priority Jct S278	16	800	413	0	1,228	16	15	0	0	31	-785	-1,198	Developer now likely to engage own contractor reducing WCC costs and additional income
12039000	D1478 - A422 Banbury Rd, Stratford - Stratford Business & Technology Park S278	1	200	299	0	500	1	2	0	0	3	-198	-497	Scheme cancelled by developer - will be removed to Revenue as below diminimus
12040000	D1430 - B4100 Gaydon Service Station, Banbury Rd, Gaydon S278	6	71	0	0	77	6	71	0	0	77	0	0	
12041000	D1388 - B4114 Lutterworth Rd/ Golf Dv, Whitestone, Nuneaton Traffic Signals S278	5	800	495	0	1,300	5	3	0	0	8	-798	-1,292	Scheme heavily delayed, design still tbc. Costs unknown at this stage
12044000	D1529 - B4429 Coventry Road, Symmetry Park Windmill Lane - Cycle Link	10	15	2	0	27	10	10	0	0	20	-5	-7	Construction not yet gone to tender, unable to estimate costs currently
12045000	D1521 - C1 Austrey Road, Warton, Tamworth - Widening & Junction Improvement	8	0	100	0	108	8	0	100	0	108	0	0	Construction costs now estimated to be less than originally budgeted
12046000	A3400 Mill Lane, Newbold on Stour, Oldacre Gardens - Passing Bays	2	20	5	0	27	2	20	5	0	27	0	0	Professional fees previously overestimated
12047000	The Belfry Hotel and Resort, Sutton Coldfield – junction improvement	3	25	25	0	53	3	25	25	0	53	0	0	Professional fees previously overestimated
12054000	C7 Tamworth Road, Wood End Land East of Islington Farm - construction of new access, footpath and road	2	15	5	0	22	2	15	5	0	22	0	0	Professional fees previously overestimated

12055000	A3400, Stratford Road, Shipston-on-Stour - Ellen Badger Hospital – widening access and relocation of pedestrian island	9	0	71	0	80	9	71	0	0	80	71	0	Scheme transferred into EDS - majority of works now taking place in 2023/24
12081000	C5 Orton Road, Warton (Warton Allotments) – widening and realignment of Orton Road, new footways, culverting of existing ditch and new drainage infrastructure	2	0	839	0	840	2	15	0	0	17	15	-824	Scheme currently in TA, not yet gone to tender, construction costs not known at present
12082000	B4113 Longford Road, Exhall (Wilsons Lane) - Ghost Island and footway - Construction of a right turn lane into the Longford Road and widening of the footway	4	0	209	0	213	4	10	0	0	14	10	-199	Scheme currently in TA, unable to estimate construction costs at present
12083000	B4113 Longford Road, Exhall (Wilsons Lane) – Temporary and minor access – Construction of a temporary access in a form of a dropped kerb vehicle	11	0	29	0	40	11	3	0	0	14	3	-26	Temp Access, still in TA, construction costs unknown at present
12085000	D1562 -A4254 Eastboro Way - Signalised Junctions Heart of England Way S278	5	0	2,405	2,000	4,410	5	23	35	0	63	23	-4,347	Not due to start on site until next year. Not able to forecast construction costs at this stage
12091000	D1636 -A4254 Eastboro Way - Signalised Junctions Crowhill Road S278	0	0	2,000	0	2,000	0	28	45	0	73	28	-1,927	Not due to start on site until next year. Not able to forecast construction costs at this stage
12095000	D1563 - A4254 Eastboro Way - Highfield Road Roundabout Improvements S278	0	20	14	0	34	0	25	14	0	39	5	5	Not due to start on site until next year. Not able to forecast construction costs at this stage
<b>Grand Total</b>		<b>287,953</b>	<b>87,687</b>	<b>65,592</b>	<b>29,008</b>	<b>470,240</b>	<b>287,953</b>	<b>68,819</b>	<b>53,787</b>	<b>39,844</b>	<b>450,403</b>	<b>-18,868</b>	<b>-19,837</b>	
<b>Europa Way S278</b>		<b>8,135</b>	<b>304</b>	<b>395</b>	<b>0</b>	<b>8,834</b>	<b>8,135</b>	<b>304</b>	<b>395</b>	<b>0</b>	<b>8,834</b>	<b>0</b>	<b>0</b>	
<b>S278 Schemes</b>		<b>90,196</b>	<b>24,200</b>	<b>20,083</b>	<b>4,975</b>	<b>139,455</b>	<b>90,196</b>	<b>17,371</b>	<b>6,870</b>	<b>2,893</b>	<b>117,330</b>	<b>-6,830</b>	<b>-22,125</b>	
<b>Total S278</b>		<b>98,331</b>	<b>24,504</b>	<b>20,479</b>	<b>4,975</b>	<b>148,289</b>	<b>98,331</b>	<b>17,674</b>	<b>7,265</b>	<b>2,893</b>	<b>126,164</b>	<b>-6,830</b>	<b>-22,125</b>	
<b>Non S278 Environment Services schemes</b>		<b>189,622</b>	<b>63,183</b>	<b>45,113</b>	<b>24,033</b>	<b>321,951</b>	<b>189,622</b>	<b>51,144</b>	<b>46,521</b>	<b>36,951</b>	<b>324,239</b>	<b>-12,038</b>	<b>2,288</b>	

## Annex B - Fire and Rescue Services

Chief Fire Officer - Ben Brooke

Executive Director - Mark Ryder

Portfolio Holders - Cllr Heather Timms (Environment, Climate & Culture)

### Revenue Budget - 2023/24

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by			Reason for Net Variation and Management Action
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked Reserves	Remaining Service Variance	
			£'000	£'000	£'000	£'000	£'000	
Fire Leadership Team	275	(202)	73	112		99	13	Small overspend is the result of an unbudgeted expense for the Cultural Review that was undertaken.
AM Response	1,624	(31)	1,593	228			228	After the removal of salary budgets from Response, the cost of crewing pool remains within AM Response. This overspend of around £130k is offset by the underspend within the Fire Workforce (the two go hand in hand). The additional overspend is showing the non-salary spend on stations which had previously been unbudgeted for but was masked by the salaries budgets. There are also inflationary pressures within Technical and Transport. Action is being taken to redistribute budget to cover non-salary spend on Wholetime stations.
AM Protection	923	(531)	391	(46)			(46)	Additional income is being forecast within Training Course Delivery, the commercialisation of this area is a focus within the Service.
AM Prevention	1,655	(304)	1,351	26		16	10	AM Prevention is currently showing a small remaining overspend due to changes in policy about DBS checks, which is currently unbudgeted for.
Fire Workforce	20,403	(268)	20,135	(221)			(221)	As expected, the On-Call salary budget is showing a significant underspend due to vacancies, and the underspend across Operational and Non-Operational staff is offsetting the crewing pool overspend within AM Response. A Workforce Tactical group is being set up to monitor staffing levels and capture all information needed for better salary forecasting. Due to this new way of working, this will be intensely reviewed and closely monitored throughout the year.
Fire Business Support	1,543	0	1,543	118		113	5	The use of the pensions volatility reserve has been required due to processing of two years' of ill-health retirement contributions being actioned in 2023/24.
<b>Net Service Spending</b>	<b>26,423</b>	<b>(1,336)</b>	<b>25,086</b>	<b>217</b>	<b>0</b>	<b>228</b>	<b>(11)</b>	

## Annex B - Fire and Rescue Services

Chief Fire Officer - Ben Brooke

Executive Director - Mark Ryder

Portfolio Holders - Cllr Heather Timms (Environment, Climate & Culture)

### Saving Plan - 2023/24

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Over achievement) £'000	Reason for financial variation and associated management action
Savings on third party spend - Review of services purchased from third parties to ensure value for money.	(50)	(50)	0	
<b>Total</b>	<b>(50)</b>	<b>(50)</b>	<b>0</b>	

## Annex B - Fire and Rescue Services

Chief Fire Officer - Ben Brooke

Executive Director - Mark Ryder

Portfolio Holders - Cllr Heather Timms (Environment, Climate & Culture)

### Revenue Investment Fund - 2023/24 and future years

Revenue Investment	Current Year Budget	Forecast	Variance Over/(Under) £'000	Progress Update	Approved Remaining Resource	Estimated Project Completion
Building Capacity and Integration for WFRS	37	37	0	This budget has been moved into the Improvement Plan, which is being closely monitored to ensure it is appropriately and effeciently spent on Service Improvement in this financial year.	0	Mar-24
Fire Control Room	156	156	0	The £156k is expected to be spent on resourcing/staffing costs for this financial year and it is not expected any further draw downs from the available funding will be required until next year.	1409	TBC
Water Hydrant Project	22	22	0	This is expected to be spent in this financial year.	0	Mar-24
Fire Transformation Fund	0		0		120	TBC
<b>Total</b>	<b>215</b>	<b>215</b>	<b>0</b>			

## Annex B - Fire and Rescue Services

Chief Fire Officer - Ben Brooke

Executive Director - Mark Ryder

Portfolio Holders - Cllr Heather Timms (Environment, Climate & Culture)

### Capital Programme - 2023/24 to 2024/25 Onwards

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards	Total £'000	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
11895000	Vehicle Replacement Programme 2021/22	837	0	0	0	837	837	0	0	0	837	0	0	
11974000	Vehicle Replacement Programme 2022/23	541	1,207	0	0	1,748	541	1,207	0	0	1,748	0	0	
<b>Sub Total - F&amp;R Self Financing Projects</b>		<b>1,378</b>	<b>1,207</b>	<b>0</b>	<b>0</b>	<b>2,585</b>	<b>1,378</b>	<b>1,207</b>	<b>0</b>	<b>0</b>	<b>2,585</b>	<b>0</b>	<b>0</b>	
11797000	Equipment for fire engines 20-21	224	0	0	0	224	224	0	0	0	224	0	0	
11894000	Equipment for new Fire Appliances 2021/22	91	0	0	0	91	91	0	0	0	91	0	0	
11973000	Equipment for new Fire Appliances 2022/23	24	0	0	0	24	24	0	0	0	24	0	0	
12057000	Equipment for new Fire Appliances 2023/24	0	131	196	0	327	0	327	0	0	327	196	0	
<b>Sub Total - Projects Funded from Corporate Resources</b>		<b>339</b>	<b>131</b>	<b>196</b>	<b>0</b>	<b>666</b>	<b>339</b>	<b>327</b>	<b>0</b>	<b>0</b>	<b>666</b>	<b>196</b>	<b>0</b>	
11601000	Fire & Rescue HQ Leamington Spa	135	1,987	171	0	2,293	135	0	358	0	493	-1,987	-1,800	The Service will be requesting a budget virement of £1.8m (exact figure to be confirmed at Q3 reporting) from this project to the Minerva Paynes Lane project. A further report will be taken to Cabinet for formal approval of this required forecast position.
<b>Sub Total - F&amp;R Future Estate Project</b>		<b>135</b>	<b>1,987</b>	<b>171</b>	<b>0</b>	<b>2,293</b>	<b>135</b>	<b>0</b>	<b>358</b>	<b>0</b>	<b>493</b>	<b>-1,987</b>	<b>-1,800</b>	
11700000	F&R Training Programme: Lea Marston now Paynes Lane (Minerva and response point)	172	2,274	0	0	2,446	172	3,859	215	0	4,246	1,585	1,800	Expected additional costs for Minerva project - seeking approval for budget virement of £1.8m from Leam HQ project (exact figure to be confirmed at Q3, following completion of the tender process). A further report will be taken to Cabinet for formal approval of this required forecast position.
11702000	F&R Training Programme: Kingsbury	1,499	0	0	0	1,499	1,499	0	0	0	1,499	0	0	
11703000	F&R Training Programme: EA Water site	27	24	0	0	51	27	24	0	0	51	-0	-0	
<b>Sub Total - F&amp;R Training Programme</b>		<b>1,698</b>	<b>2,298</b>	<b>0</b>	<b>0</b>	<b>3,996</b>	<b>1,698</b>	<b>3,883</b>	<b>215</b>	<b>0</b>	<b>5,796</b>	<b>1,585</b>	<b>1,800</b>	
11766000	Fire Emergency Services Network (ESN) Preparedness	525	278	25	0	829	525	278	25	0	829	0	0	
<b>Sub Total - F&amp;R Emergency Services Network</b>		<b>525</b>	<b>278</b>	<b>25</b>	<b>0</b>	<b>829</b>	<b>525</b>	<b>278</b>	<b>25</b>	<b>0</b>	<b>829</b>	<b>0</b>	<b>0</b>	
<b>Grand Total</b>		<b>4,075</b>	<b>5,901</b>	<b>392</b>	<b>0</b>	<b>10,369</b>	<b>4,075</b>	<b>5,695</b>	<b>598</b>	<b>0</b>	<b>10,368</b>	<b>-206</b>	<b>-0</b>	



## Annex C - Economy & Place

Director - David Ayton Hill

Executive Director - Mark Ryder

Portfolio Holders -Councillor Wallace Redford (Transport & Planning), Councillor Heather Timms (Environment, Climate & Culture), Councillor Martin Watson (Economy)

### Revenue Budget - 2023/24

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by			Reason for Net Variation and Management Action
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked Reserves	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Communities Management	747	0	747	(67)			(67)	
Transport & Highways	9,563	(9,707)	(144)	978		(27)	1,005	Forecast pressures largely in transport planning due to demands from Local Plan development and needs to run all transport models from new due to impacts of Covid and changes in traffic levels. Reduction in levels of parking income and increased service costs resulting in a significant reduction in overall surplus
Place & Infrastructure	1,934	(459)	1,476	5	(10)		15	
Waste & Environment	26,504	(4,773)	21,732	(167)			(167)	
Economy & Skills	6,208	(4,288)	1,920	(57)	(117)		60	
<b>Net Service Spending</b>	<b>44,956</b>	<b>(19,227)</b>	<b>25,731</b>	<b>692</b>	<b>(127)</b>	<b>(27)</b>	<b>846</b>	

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Saving Plan - 2023/24

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Over achievement) £'000	Reason for financial variation and associated management action
Vacancy factor - Application of a 2% vacancy factor/turnover allowance where not already applied.	(165)		165	There are some areas that will not achieve this saving as they are fully staffed. However, there are currently sufficient vacancies to balance this out across Communities.
Country parks income review - Apply commercial approach to Country Parks income streams.	(45)	0	45	Country Parks are currently forecasting a significant drop in income across car parking income, Educational activities and Rent & Lettings based on what information is known at this stage.
Savings on third party spend - Review of services purchased from third parties to ensure value for money.	(90)	0	90	This was allocated to Parking income based on potential savings with RingGo. The service is currently forecasting a significant overspend and it is therefore unlikely that this saving will be achieved.
Income from S106 - Ensure S106 contributions are efficiently and effectively generated and collected.	(25)	(25)	0	
Further service redesign - A restructuring of teams across Communities (Strategy & Commissioning) enabling resources to be better focussed on key priority areas and to exploit opportunities to lever in external funding.	(285)	(285)	0	This has been offset against non salary inflation in the Directors management budget
Road safety advice - Maximising income opportunities from the provision of road safety advice.	(100)	0	100	This is unlikely to be achieved, management are reviewing alternative options.
Waste management - Reduction in residual waste and an increase in recycling as a result of the waste collection changes in Stratford and Warwick District, starting August 2022.	(334)	(334)	0	
Reduction in Transport Development Fund (TDF) - Reduction in activity based on the capacity in the capital programme and the earlier capitalisation of design costs on priority schemes.	(200)	0	200	Given demands on TDF from Local Plan Development it is unlikely the saving will be achieved.
Inward Investment - Reduction in the cost of promoting inward investment in Warwickshire.	(50)	(50)	0	
<b>Total</b>	<b>(1,294)</b>	<b>(694)</b>	<b>600</b>	

## Annex C - Economy & Place

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### Revenue Investment Fund - 2023/24 and future years

Revenue Investment	Current Year Budget	Forecast	Variance Over/(Under) £'000	Progress Update	Approved Remaining Resource	Estimated Project Completion
Safe and Active Travel	75	75	0		0	Mar-24
Rugby Parkway	410	410	0		0	Mar-24
Art Challenge	28	18	(10)		10	Mar-25
Digital Market Place	19	19	0		0	Mar-24
Economic Recovery - JumpStart	38	38	0		0	Mar-24
Economic Recovery - Tourism & Leisure Business Support	256	156	(100)		78	Mar-25
5G and Connectivity	70	70	0		0	Mar-24
Zeller for Businesses	27	10	(17)		0	Mar-24
<b>Total</b>	<b>923</b>	<b>796</b>	<b>-127</b>		<b>88</b>	

## Annex C - Economy & Place

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### Capital Programme - 2023/24 to 2024/25 Onwards

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
<b>Countryside</b>														
11788000	Country Parks maintenance 20-21	114	0	0	0	114	114	0	0	0	114	0	0	
11834000	Country Parks Car Parking Facilities - upgrade to Ticket Machines	101	84	0	0	185	101	84	0	0	185	-0	-0	
11866000	Country Parks - Annual Maintenance 2021-22	192	24	0	0	216	192	24	0	0	216	0	0	
11963000	Country Parks - Annual Maintenance 2022-23	90	78	0	0	168	90	78	0	0	168	0	0	
12051000	Country Parks - Annual Maintenance 2023-24	0	219	91	0	310	0	190	120	0	310	-29	0	
<b>Developer Funded Transport S106</b>														
11418000	A426 Gateway Rugby to Rugby Town Centre Cycle Scheme	284	0	23	224	531	284	0	23	224	531	0	-0	
11441007	S106 2 Bus shelters at bus stops on Narrow Hall Meadow nr GP Surgery Chase Meadow	0	20	0	0	20	0	0	20	0	20	-20	0	
11441014	Highways Improvements To Bus Stops At Land Off The Longshoot S106	12	0		19	31	12	0	0	19	31	0	-0	
11607000	Southbound Bus Stop On A426 Leicester Rd, Rugby S106	15	64	0	0	79	15	64	0	0	79	0	0	
11614000	Bus Stop Enhancement Works In Alderminster	14	0	0	7	21	14	0	0	7	21	0	0	
11615000	Provision Of Replacement Bus Shelter On Kinwarton Rd,Alcester	10	0	0	6	16	10	0	0	6	16	0	-0	
11640000	Upgrading of Existing Bus Stop Infrastructure Alcester Road Shottery in SOA	14	0	0	0	14	14	0	0	0	14	0	0	
11690000	Provision Of Bus Stops Ettington Road Wellesbourne	13	0	0	7	20	13	0	0	7	20	0	0	
11691000	Provision Of Bus Stops & Upgrade Existing Infra Salford Rd Bidford	25	0	0	58	83	25	0	0	58	83	0	-0	
11704000	Barford Junction Safety And Capacity Improvement Works S106	61	0	0	0	61	61	0	0	0	61	0	0	
11782000	Campden Road ( B4035 ), Shipston-on-Stour New Bus Stops	6	31	0	0	37	6	32	0	0	38	0	0	
11783000	Mancetter Road / Camp Hill Road, Nuneaton Bus Stop Improvements	11	5	0	0	16	11	5	0	0	16	0	0	
11821000	Nuneaton/Plough Hill/Puffin crossing and improvements to Bus shelters	2	72	0	0	74	2	72	0	0	74	0	0	
11822000	Bidford on Avon/ Waterloo Road/Provision of a Bus Stop and shelter	11	16	0	0	27	11	16	0	0	27	0	0	

11906000	Two new bus stops on Orton Road (near junction with Barn End Road in Warton)	6	3	0	0	9	6	3	0	0	9	0	0	
11907000	Upgrading the existing bus stop infrastructure on Knights Lane (5 bus stops) in Tiddington	2	17	0	0	19	2	0	17	0	19	-17	0	
11909000	Improving or providing bus stops along bus routes in the vicinity of the development in Bishopton Lane in Stratford-upon-Avon	8	10	0	0	18	8	10	0	0	18	0	0	
11921000	Warwickshire cycling links - Weddington Road, Nuneaton	2	30	689	689	1,410	2	30	689	689	1,410	0	0	
11922000	Warwickshire cycling links - Radford Road, Leamington Spa	21	0	74	252	347	21	272	0	54	347	272	0	
11923000	Warwickshire cycling links - Daventry Road, Southam	0	15	10	131	156	0	15	10	131	156	0	0	
11924000	Warwickshire cycling links - Heathcote, Leamington Spa	18	60	1,165	296	1,539	18	60	1,165	296	1,539	0	0	
11925000	Warwickshire cycling links - Whitley South, Baginton	12	10	139	0	161	12	10	139	0	161	0	0	
12098000	S106 Active Travel Burbages Lane Footpath & Cycle Path, Ash Green	0	0	11	0	11	0	0	11	0	11	0	0	
12099000	S106 Active Travel Ashlawn Road/ Dunchurch Road Footway and Cycleway, Rugby	0	0	50	236	286	0	0	50	236	286	0	0	
12100000	S106 Active Travel Houlton to Town Centre Cycle Infrastructure, Rugby	0	0	21	0	21	0	0	21	0	21	0	0	
12101000	S106 Active Travel Coton Park East Cycle Infrastructure, Rugby	0	0	0	66	66	0	0	0	66	66	0	0	
12102000	S106 Active Travel Gaydon Lighthorne Heath/Jaguar Landrover to Warwick	0	10	10	31	51	0	10	10	31	51	0	0	
12103000	S106 Active Travel Bishopton Lane to Town Centre Cycle Link, Stratford Upon Avon	0	0	54	0	54	0	0	54	0	54	0	0	
12104000	S106 Active Travel Red Lane/ Hob Lane to Kenilworth Greenway Footway and Cycleway, Burton Green	0	0	0	90	90	0	0	0	90	90	0	0	
12105000	S106 Active Travel Red Lane/ Hob Lane Routes to Kenilworth, Burton Green to Kenilworth	0	0	0	333	333	0	0	0	333	333	0	0	
12106000	S106 Active Travel Hampton Magna to Warwick Town Centre Cycle Route	0	0	58	350	408	0	0	58	350	408	0	0	
<b>Economic Development</b>														
11425000	Capital Growth Fund - Access to Finance	2,014	195	150	141	2,500	2,014	223	150	114	2,500	27	-0	Modest increase in 23/24 due to profile of projects approved and management of portfolio across 1161300 and 11425002.
11612000	Capital Investment Fund/ Duplex Fund	2,000	0	0	0	2,000	2,000	0	0	0	2,000	0	0	

11613000	Capital Investment Fund/ Small Business Grants	1,490	200	200	74	1,964	1,490	150	225	99	1,964	-50	0	Slippage from 23/24 to later years due to profile of projects approved and management of portfolio across 1161300 and 11425002.
11858000	Creation of office space at Holly Walk Leamington	1,328	85			1,413	1,328	84	0	0	1,412	-1	-1	
11893000	Art Challenge Fund	340	3	9	0	352	340	5	7	0	352	2	0	
12028000	Tree Nursery Grants	0	19	0	0	19	0	19	0	0	19	0	0	
<b>Economic Development - Transforming Nuneaton</b>														
11611000	Transforming Nuneaton	7,400	2,940	482	0	10,822	7,400	2,940	482	0	10,822	0	-0	
11746000	Transforming Nuneaton - Co-op Building Purchase ( CIF )	1,500	0	0	0	1,500	1,500	0	0	0	1,500	0	0	
11775000	Library & Business Centre Nuneaton (CIF)	332	350	13,500	5,241	19,423	332	350	850	17,891	19,423	0	0	
<b>Integrated Transport - Casualty Reduction Schemes</b>														
11711000	Temple Hill / Lutterworth Road Wolvey Casualty Reduction Scheme CIF	609	992	0	0	1,601	609	992	0	0	1,601	0	0	
11763000	A439- Southern Casualty Reduction - Cif	203	147	150	0	500	203	147	150	0	500	0	0	
11865000	Casualty Reduction - Annual Maintenance 2021-22	276	69	0	0	345	276	69	0	0	345	0	0	
11993000	Casualty Reduction - Annual Maintenance 2022-23	150	106	0	0	256	150	106	0	0	256	0	0	
12078000	Casualty Reduction - Annual Maintenance 2023-24	0	1,067	0	0	1,067	0	998	0	0	998	-69	-69	
12124000	A439 DFT Bid Stratford upon Avon	0	0	0	0	0	0	0	1,320	0	1,320	0	1,320	New scheme approved since Q1
<b>Integrated Transport - Cycle Schemes</b>														
10385000	Warwick, Myton Rd Cycle Link (Myton & Warwick School)	160	2	0	0	162	160	0	0	2	162	-2	0	
12125000	Connecting Communities:Leamington Spa to Rugby (Lias Line eastern section)	0	0	0	0	0	0	0	2,435	0	2,435	0	2,435	New scheme approved since Q1
<b>Integrated Transport - Other Schemes</b>														
11650000	Electric Vehicle Charging Points	614	38	0	0	652	614	38	0	0	652	0	0	
11710000	Land At Crick Road Rugby - CIF	1,815	822	252	0	2,889	1,815	822	252	0	2,889	0	0	
11885000	All Electric Bus Initiative 2021-22	7	898	461	0	1,366	7	315	1,044	0	1,366	-583	0	The slippage is due to wider project delays in determining the electric bus requirements of the bus services due to some uncertainty over the future bus service provision. This has now been resolved, but has slightly delayed the overall programme
11886000	Stoneleigh Park Link Road	0	0	209	200	409	0	0	209	200	409	0	0	
12018000	Commissioning and Major Inspections	1	0	120	0	121	1	0	120	0	121	0	0	
<b>Integrated Transport - Public Transport</b>														
11958000	Provision of hardstanding and bus stops in Hampton Magna	0	9	0	0	9	0	0	9	0	9	-9	0	

11959000	Provision of gateway facilities at Shipston on Stour and bus stops	3	42	0	0	45	3	42	0	0	45	0	0	
11960000	Provision of bus stops on Meadow Road in Alcester	0	8	0	0	8	0	0	8	0	8	-8	0	
11961000	Provision of bus stops on the B4114 Coleshill Road to serve Hartshill development	0	8	0	0	8	0	0	8	0	8	-8	0	
11964000	JLR / British Motor Museum bus stop	1	29	0	0	30	1	29	0	0	30	0	0	
12023000	Southam Road Radford Semele bus stops with infrastructure and traffic management	0	49	0	0	49	0	49	0	0	49	0	0	
12024000	Bishops Tachbrook bus stops enhancements	0	15	0	0	15	0	0	15	0	15	-15	0	
12025000	Rugby Road B4453 Cubbington bus stop improvements	0	12	0	0	12	0	0	12	0	12	-12	0	
12026000	Damson Road Hampton Magna bus stop improvements	0	9	0	0	9	0	0	9	0	9	-9	0	
12027000	Temple Herdewyke new bus stops	0	12	0	0	12	0	0	12	0	12	-12	0	
<b>Integrated Transport Safety Cameras</b>														
11761000	Average Speed Cameras - Cif	787	957	0	0	1,744	787	957	0	0	1,744	0	0	
<b>Major Projects</b>														
10362000	Kenilworth Station	13,080	0	0	827	13,907	13,080	0	0	827	13,907	0	0	
11669000	Lawford Road /Addison Road Casualty Reduction	257	695	694	0	1,646	257	695	694	0	1,646	0	0	
11841000	Leamington Station/A Commonwealth Games Infrastructure Improvement Scheme/Redevelopment Of Station Forecourt And Underpass	1,849	83	0	0	1,932	1,849	83	0	0	1,932	0	0	
11845000	Improvements to the A429 Coventry Road corridor (Warwick)	1	455	350	3,876	4,682	1	455	350	3,876	4,682	0	-0	
11846000	Evidence led decision making in tackling climate emergency and air quality	1,112	387	606	0	2,105	1,112	387	606	0	2,105	0	0	
11930000	Rural Mobility Fund	0	0	0	0	0	0	0	0	0	0	0	0	
<b>Warwick Town Centre</b>														
11552000	Warwick Town Centre transport proposals	1,112	0	107	0	1,219	1,112	0	107	0	1,219	0	0	
11809000	Warwick Town Centre	210	1,400	2,798	0	4,408	210	225	3,973	0	4,408	-1,175	-0	Delays for Warwick TC are due to delays in getting roadspace for construction due to pressure from other schemes in the area
<b>Waste Management</b>														
10207000	Implementation Of Municipal Waste Strategy - Waste Treatmt & Transfer Facilities	1,529	34	0	0	1,563	1,529	34	0	0	1,563	0	0	
11864000	Household Waste Recycling Centres - Annual Maintenance 2021-22	27	104	0	0	131	27	104	0	0	131	0	0	
11931000	Purchase of 3 haulage vehicles for HWRC (CIF Funded)	260	0	153	0	413	260	0	153	0	413	0	0	
11962000	HWRC Maintenance 2022/23	6	78	0	0	84	6	78	0	0	84	0	0	
12052000	HWRC Maintenance 2023/24	0	88	0	0	88	0	0	88	0	88	-88	0	Re-profiled to 2024/25 as maintenance requirements for sites are reviewed.
<b>Grand Total</b>														
		<b>41,517</b>	<b>13,177</b>	<b>22,637</b>	<b>13,155</b>	<b>90,486</b>	<b>41,517</b>	<b>11,372</b>	<b>15,675</b>	<b>25,607</b>	<b>94,172</b>	<b>(1,805)</b>	<b>3,686</b>	

## Annex A- Social Care and Support

Director - Pete Sidgwick

Executive Director - Nigel Minns

Portfolio Holders - Councillor Margaret Bell (Adult Social Care & Health)

### Revenue Budget - 2023/24

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by			Reason for Net Variation and Management Action
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked Reserves	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Director of Social Care & Support	14,976	0	14,976	(3,302)			(3,302)	The £3.302m underspend is explained by income held in the AD area for centralised budgets with the expenditure incurred elsewhere as follows. Spend against funding of £1.158m assigned to manage the impact of the Working Age Adults tender will be incorporated into the relevant Services forecast within SC&S. Due to the need to undertake a further refresh of the tender, the full impact is not yet known. A further £2.357m which is the balance of WCC Adult Social Care Discharge Funding (including £1.237m from the ICB allocation) is being used towards the ongoing financial impact upon WCC of the ongoing Discharge to Assess process whereby costs are transferred from Health prior to assessment of the individual's care needs so WCC are having an additional cohort of clients, with more complex needs, due to the earlier discharge from hospital. Although the costs are incurred across the Services below, it predominantly affects Older People, and therefore this income in part funds the Older People overspend. This is marginally offset by an overspend on the legal budget and IBCF projects.
Head of Disabilities 25+	101,227	(12,414)	88,813	3,222			3,222	Disabilities 25+ are forecasting an overspend of £3.222m, 3.6% above budget. The main pressures are within supported living and residential. Supported living has an overspend of £1.653m due to increased client numbers of 69 which is 11% higher than the number budgeted for, unit costs have also increased by 2% above the rate of inflation provided. Residential care has an overspend of £0.876m due to increased client numbers of 10 which is 4% higher than the number budgeted for, unit costs have also increased by 4% above the rate of inflation provided, with a factor in the increased client numbers being the number of discharges from hospital; with block provision fully utilised, more spot purchasing is required. There is an overspend of £1.183m across nursing care, night support and residential colleges with the driver being the number of clients. Whilst there are partially offsetting underspends in staffing and client contribution income there is also a key issue of Continued Healthcare Income being £0.674m less than budgeted. Overall expected increases in demand for the service and cost pressures calculated in advance of 2023/24 amounted to £10.2m. However the budget increased by £9.1m, this is a £7.3m increase on the outturn for 2022/23. As a result the forecast overspend is in part due to a change in trends that occurred late in 2022/23 and which lead to an increased overspend in both the prior and current year.



Head of Adult Mental Health	17,736	(1,274)	16,463	2,327			2,327	An overspend of £2.327m, 14% above budget, is forecast for Mental Health. Residential care has an overspend of £1.553m. The number of placements have risen by 6% since the final quarter of 2022/23, with the full year impact in the current year. Supported living has an overspend of £0.913m which equates to 24% of the budget. There was a gradual increase month on month in client numbers during 2022/23 which has continued into 2023/24, with a 8% increase from April 2023. High cost transition packages are contributing to the overspend with a number of younger people with complex needs requiring intensive care.
Head of Older People	100,781	(42,595)	58,187	10,636		3,398	7,238	Older People Services are forecasting a service overspend of £7.238m, this is after the allocation of £3.398m Market Sustainability & Improvement funding. The overspend is due to increasing unit costs across residential and nursing and increased volumes of clients receiving domiciliary care, being partially offset by increased client contributions. The main area of overspend is in residential, with costs forecast to be 28.6% over budget. This is as a result of the use of costly placements due to difficulties in sourcing packages of care at WCC framework rates to meet more complex needs. These placements account for 72% of all residential placements and are on average 35% more expensive than framework rates. Nursing presents a similar picture. Domiciliary care is forecast to overspend by £4.039m, 18% over budget. This is purely due to the volume, with the number of packages increasing by 13% since April this year. Driving the increased volumes will include the Community Recovery Service and the continuation of the discharge to assess process, contributions to these costs are held in the Director's area for centralised budgets. Close monitoring of the Community Recovery Service is ongoing to ensure spending does not exceed financial resources.
Head of Integrated Care	11,367	(1,071)	10,296	(891)			(891)	Integrated Care are forecasting an underspend of £0.891m, of which c50% (£0.460m) is staffing related due to the on-going difficulties in recruitment and the majority of the balance due to reduced demand for community and assistive technology equipment as the system wide focus is on hospital discharge.
Head of Adults Practice & Safeguarding	4,095	(1,183)	2,913	409			409	Continuation and extension of prior year overspend due to rising contract costs for transporting adults in an environment of high inflation.
Head of 0-25 Disability	18,844	(1,560)	17,284	(491)			(491)	Due to ongoing difficulties in placing some young people in residential homes there is an underspend of £2.415 within this element of the budget. The difficulties in placing some children in residential accommodation leads to increased use of more intensive and costly 'Extra Care' placements, where we have an overspend partly off setting the underspend in residential care. As a result the expected growth in residential placements has instead occurred in 'Extra Care'. There are also less material underspends in foster care, direct payments and staffing.
<b>Net Service Spending</b>	<b>269,026</b>	<b>(60,097)</b>	<b>208,932</b>	<b>11,910</b>	<b>0</b>	<b>3,398</b>	<b>8,512</b>	

## Annex A- Social Care and Support

Director - Pete Sidgwick

Executive Director - Nigel Minns

Portfolio Holders - Councillor Margaret Bell (Adult Social Care & Health)

### Saving Plan - 2023/24

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Over achievement) £'000	Reason for financial variation and associated management action
Savings on third party spend - Review of services purchased from third parties to ensure value for money.	(255)	0	255	Unachieved - no longer able to be mitigated elsewhere in the service
Housing with support for older people - Further develop the housing with support offer to reduce reliance on residential provision for all ages; including consideration of capital investment to secure revenue savings.	(500)	0	500	Unachieved - no longer able to be mitigated elsewhere in the service
Management of cost of adults service provision - Management of the budgeted cost increases of externally commissioned care.	(1,499)	0	1,499	Unachieved - no longer able to be mitigated elsewhere in the service
Prevention and self-care - Develop and implement a prevention and self care strategy and invest in programmes, projects and services that reduce people's reliance on paid care and support.	(334)	0	334	Unachieved - no longer able to be mitigated elsewhere in the service
Reduce demand for adult social care support - Implementing the service change and transformation activities underway across adult social care. These include an improved early intervention and prevention offer, further refinement of the in-house reablement offer and further development of assistive technology.	(1,000)	0	1,000	Reablement continues to be an area where recruitment challenges mean the Service is not as impactful as would otherwise be the case.
Integrated commissioning with Health - Efficiencies through joint working and increased purchasing power for externally commissioned care. Arrangements will form part of the Coventry and Warwickshire Integrated Health and Care Partnership and associated system plan.	(200)	0	200	Unachieved - no longer able to be mitigated elsewhere in the service.
Reprofiling care demand - Rephasing the demand and cost pressures for adults social care based on expected growth as informed by national and local data.	(2,181)	0	2,181	Demand for Care Act eligible services is increasing, beyond expectations as based on trends over the last 5 years in Warwickshire
Increase in client income - Increase in income as a result of taking into account expected growth of adult social care services.	(300)	(300)	0	Client contribution income continues to grow as is strongly correlated with the growth in the number and cost of packages of care. At Q2 2023/24 the budget is forecast to be overrecovered by £11.379m.
<b>Total</b>	<b>(6,269)</b>	<b>(300)</b>	<b>5,969</b>	

## Annex A- Social Care and Support

Director - Pete Sidgwick

Executive Director - Nigel Minns

Portfolio Holders - Councillor Margaret Bell (Adult Social Care & Health)

### Revenue Investment Fund - 2023/24 and future years

Revenue Investment	Current Year Budget	Forecast	Variance Over/(Under) £'000	Progress Update	Approved Remaining Resource	Estimated Project Completion
Integrated Care Records	150	150	0		92	Mar-25
<b>Total</b>	<b>150</b>	<b>150</b>	<b>0</b>			

## Annex A- Social Care and Support

Director - Pete Sidgwick

Executive Director - Nigel Minns

Portfolio Holders - Councillor Margaret Bell (Adult Social Care & Health)

### Capital Programme - 2023/24 to 2024/25 Onwards

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
11555000	Extra Care Housing	0	0	313	0	313	0	0	313	0	313	0	0	
<b>Grand Total</b>		<b>0</b>	<b>0</b>	<b>313</b>	<b>0</b>	<b>313</b>	<b>0</b>	<b>0</b>	<b>313</b>	<b>0</b>	<b>313</b>	<b>0</b>	<b>0</b>	

**Annex E - Children and Families**

Director - John Coleman

Executive Director - Nigel Minns

Portfolio Holders -Councillor Sue Markham (Children and Families)

**Revenue Budget - 2023/24**

Service	Gross		Net Expenditure		Net Variance Represented by			Reason for Net Variation and Management Action
	Expenditure Budget	Income Budget	Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked Reserves	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Director of Children & Families	4,387	(400)	3,987	4,188	1377	0	2,811	There is an estimated £1.377m (Q1 £1.275m) Continuous Improvement Plan (CIP) expenditure funded by Earmarked reserve. The plan is currently being reviewed and needs to be signed off by Corporate Board, so this forecasted spend is a "holding figure". The CIP is provisionally a 24-month plan which will stretch over 3 financial years and due to nature of proposals may be subject to change and especially with timings. Within the remaining Service Variance of £2.811m, there is an £4.028m over-spend on "Extra Care" packages. This is a £2.628m increase since Q1 and represents the cost for hard to place / high support needs of some children. These children are temporarily unable to be accommodated by the external market and so this budget is having to incur high costs to meet their short-term needs with packages costing up to £30,000 a week per child. This overspend has been offset by future year placement savings £0.730m, as well as additional maximised UASC grant £0.480m (Q1 £0.280m) which covers some gross costs of support over many service areas. Also, to note is for this quarter there has also been a slight movement in legal fees to now showing a £0.064m overspend.
Safeguarding Communities	10,668	(1,510)	9,158	1,498	0	70	1,428	There are particular pressures on staffing budgets within this service due to external (Statutory /Child Safeguarding) work demands. The <b>Initial Response team (IRT)</b> is forecasted to overspend by £0.908m (Q1 £0.885m) predominantly £1.114m on Agency staff offset by £0.220m (Q1 £0.185m) underspend on employed staff. There are currently 17 (Q1 20) Agency Staff within IRT due to vacancies. Workload is also high due to an unprecedented spike in March and April. This is nationally a hard role to recruit to and we have seen a significant number of turn-over both in permanent and agency workers (seeking greater pay that other LA's /Agencies can pay) moving on. The <b>Front Door</b> is forecasting a £0.337m (Q1 £0.369m) overspend mostly on employed staff. The Front Door also has a number of vacancies which needed filling by more expensive agency workers. Different practices by some other LA's have made their roles more enticing to some or arguably not safer. The <b>Emergency Duty Team</b> are forecasting a £0.218m (Q1 £0.129m) overspend mainly due to Staff absences including long term suspension and sickness having to be covered including overtime payments contributing £0.082m of the over-spend. With need to cover all posts the 7% vacancy factor (reduction) applied to the staffing budget is difficult to comply with and balance the budget. There are a series of proposals being considered /planned to mitigate these overspends including (a) a pilot initiative to reduce agency overspend. The Head of Service is drafting a proposal and awaiting information from legal. (b) Significant progress has been made on Permanent recruitment, with just one post now permanently recruited to in the Front Door. New working practices has seen a positive impact on retention (all be it over a short period), but these obviously has a negative impact on compliance with the 7% Vacancy factor imposed. For the EDT team, it is hopeful re conclusion of suspension through agreement. Strong oversight in place over additional spend on overtime, however due to the nature of the service and its streamlined staffing it cannot carry gaps if sickness or vacancies occur.
Early Help	15,842	(10,099)	5,743	454	0	118	336	The Priority Families (Supporting Families Grant funded service) is forecasting additional planned allocations/spend of £0.118m (Q1 0.239m) over the original 23/24 plan (to be funded by Earmarked Reserve). These are particular short-term initiatives /packages of work to aid families as well as reporting needs to maximise the payment by results grant in the medium term. The Targeted and Family support Service is forecasting an overspend of £0.282m (Q1 £0.240m) mainly around employed staff, being over establishment and large numbers of staffing being at top of scale (budget overall being set at mid-point). Similarly due to work demands this service is also finding it difficult to meet the notional 7% vacancy factor. Following a review and firming up of funding streams The Education Safeguarding Training service is now forecasting a small overspend of £0.001m (Q1 £0.126m). The Head of Service is considering a series of plans to address the various overspends, this service area has not had any major over-spend history to note.
Children's Safeguarding	29,683	0	29,683	722	0		722	The overspend is a mix of underspends on all types of placement budgets for this service cohort (up to 14). These forecasted underspends are offset by overspends on employed staffing (establishment) as well as the need for Agency cover required for demand pressures, maternity leave, vacancies and sickness. Like other children's services across the region and nation we are struggling to recruit social workers to front line children's teams which has resulted in an increased dependency on agency social workers (at high rates never seen before). As a result of a regional and national shortage of agency SW's, agency hourly rates are experiencing upward pressures. Q2 forecast on agency workers currently is £1.389m which is a rise of £0.510m since Q1. Some teams are fully staffed up to establishment with both experienced staff (at top of scale) and with little turnover, this makes it difficult to stay within staffing budgets which are generically set at midpoint and with a 7% vacancy factor. Q2 forecasts show an underspend of £0.112m. The introduction of the new social work career pathway will it is believed help with recruitment and retention, but we do need to monitor this. The residential budget is currently £0.312m underspent but there are also pressures here and has seen a rise since Q1 of £0.257m. We are having to use residential care more than we would like because of a shortage of Foster placements for some age groups. We have also not been able to move as many children as we should have hoped, as quickly as we would have wanted to our first open internal home due to challenges around matching. However, currently there is no reason to believe the high numbers of children coming into care will continue, as they have been linked to physical injuries and neglect, within some large families. It is also positive to see that the monthly numbers leaving are higher than last year, which if we can continue will put downward pressure on numbers. Court timescales are also improving so some children will remain in care for less time (care proceedings are taking 10 weeks less than this time last year and discharging of orders is much quicker). External Foster care, although started the new financial year in a good position with fewer children than last year, month on month the weeks of purchased care is rising. At Q1 we reported an underspend of £0.461m. This has now reduced to £0.168m at Q2. Parent and Child placements are unpredictable and the trend for this financial year is a downwards one. The forecast therefore has been reflected accordingly and is showing an underspend of £0.425m compared with the Q1 underspend of £0.050m. There is a Teams section 17 overspend of £0.062m and is in the main linked to supporting homeless families. They have been assessed as not entitled to housing from the Housing Department, we have been unable to find them low cost housing in the private sector or connected other's to live with. Supporting the families in this manner is better for the children and a lower cost than bringing them into care. The team will continue to try and find the lowest cost housing for the small number of families we are supporting. Spend in this area has been reduced due to more challenge and robust forecasting.
Corporate Parenting	35,910	(6,725)	29,185	5,270	0	-18	5,288	This overspend consists of mainly Residential 14+ Placements £3.524m (decrease from Q1 £6.373m), costs (mainly staff) associated with WCC Internal Homes before children enter the Homes of £0.879m (Q1 £1.178m) as well as staffing /Agency overspends across the service of £0.257m. The latest information regarding the LAC Transport budget is forecasting an overspend of £0.564m compared to the estimate at Q1 of £0.378m. The information covering the overspend came very late in the financial year last year and was not able to be included in the MTFS refresh. These over-spends have been off-set by lesser size underspends on internal & external Foster care as well as a recent ( welcomed) DfE notification for additional grant funding for the additional costs of Leaving care. The Residential Placements overspend is related to both unprecedented unit cost increases (an average increase of one full year placement of £0.051m per year) as well as increases in the number of predicted weeks to be purchased ( the equivalent of an increase of nearly 4 full year placements compared to 2022-23. The average forecasted one year placement cost now exceeds £0.319m. External Foster care is currently £0.509m underspending, which is an increase of £0.185m since Q1 with numbers stable compared to 22/23. Internal Foster care is currently £0.149m underspending compared with Q1 of £0.203m with numbers and weeks down significantly on 22/23 by 6.11FTE. WCC Home one - it is hoped that there will be a speedy increase in numbers of children placed, currently 2, however there are full time staff vacancies but once recruited the Home will look to increase numbers to full capacity. For Homes 2 and 3 building work is still to be completed but it is hoped that these will be operational by winter (subject to OFSTED approval). Movements of children into these Homes will (based on current external residential costs) help to reduce forecasted residential costs (all things being equal).
Children's Social Work Practice	4,150	(141)	4,009	248	0		248	The main overspend is on IRO posts linked to temporary over establishment linked to the service having regionally high caseloads which have a whole service impact. The IRO service was struggling to discharge their statutory obligations and assurance duties. It is anticipated that this overspend will be managed through careful future recruitment and rationalisation of posts. Posts will not be immediately recruited to, and part time hours requests considered.
Adoption Central England (ACE)	5,193	(5,193)	0	246	0	246	0	This is the GROSS position of the Service for the 5 partners LA's. The overall forecast has shifted with an increase from Q1 by £0.737m leaving it in an overspend position of £0.246m. This rise is due to the increase in possible placements purchases although, this is an erratic / demand led budget which is not possible to predict with any degree of certainty. There are several vacancies as difficulty in recruiting social workers is even affecting this sector, which historically has not been difficult to fill vacancies. Establishment staff is currently showing an underspend of £0.141m at Q2 with the anticipated 23/24 pay award built into the forecast.
<b>Net Service Spending</b>	<b>105,833</b>	<b>(24,068)</b>	<b>81,765</b>	<b>12,626</b>	<b>1,377</b>	<b>416</b>	<b>10,833</b>	

## Annex E - Children and Families

Director - John Coleman

Executive Director - Nigel Minns

Portfolio Holders -Councillor Sue Markham (Children and Families)

### Saving Plan - 2023/24

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Over achievement) £'000	Reason for financial variation and associated management action
Savings on third party spend - Review of services purchased from third parties to ensure value for money.	(118)	(118)	0	
New ways of working - Expected reductions in staff travel, room hire, client travel and expenses from new ways of working post-Covid.	(92)	(45)	47	Staff travel alone is currently £150k over-spending at P6
Rightsize Children's and Families budgets - Remove contingency budget for Early Help and replace boarding school budget with existing budget in Children's Services.	(264)	(264)	0	
Reduce spend on Residential Care - Reduce the cost of care/services including the increased use of WCC homes, boarding schools and residential schools.	(1,400)		1,400	See Corporate Parenting explanation for Residential Over-spend and hence non achievement of this saving.
Legal Services - Reduce the cost of legal services through risk-based decision-making as to when legal advice is sought.	(100)	(100)	0	Cuurrently predicting an overspend based on six months spend to date.
Training - Reduction in the cost and amount of training we commission externally.	(100)	(100)	0	
Youth and Community Centres - Increase income from third party use of centres.	(50)	0	50	The provision is still recovering from inactivity due to COVID. Rising premises running costs due to double digit inflation have also added to costs which is was belived could not be passed onto third parties without even greater loss of income,
Section 17 payments - Reduce section 17 payments and seek alternative funding routes.	(30)	0	30	There is an overall section 17 overspend, mainly linked to supporting homeless families. They have been assessed as not entitled to housing from the Housing Department, we have been unable to find them low cost housing in the private sector or connected other's to live with. Supporting the families in this manner is better for the children and a lower cost than bringing them into care. The team will continue to try and find the lowest cost housing for the small number of families we are supporting.
Grant income - Increase in the level of grant income and its more effective use to support the core activity of the service and contribute to the service overheads.	(560)	(560)	0	
Custody - Reduce the custody budget to better align with activity levels.	(100)	(30)	70	Non achievement on this externally demand led budget reduction - activity could well decrease (achieving target) or increase (growing non achievement). The under-achievement is the equivalent to 15 weeks of remand costs for a single remand bed.
<b>Total</b>	<b>(2,814)</b>	<b>(1,217)</b>	<b>1,597</b>	

## Annex E - Children and Families

Director - John Coleman

Executive Director - Nigel Minns

Portfolio Holders -Councillor Sue Markham (Children and Families)

### Revenue Investment Fund - 2023/24 and future years

Revenue Investment	Current Year Budget £000	Forecast £000	Variance Over/(Under) £'000	Progress Update	Approved Remaining Resource	Estimated Project Completion
Children Transformation Fund (CTF) for 23/24+	0	1,377	1,377	A detailed plan "Continuous Improvement Plan" is being formulated for approval and implementation. This should be finalised and approved by Q2. The 24 month plan (over 3 financial years) should fully utilise the CTF.	600	2025/26
<b>Total</b>	<b>0</b>	<b>1,377</b>	<b>1377</b>			

## Annex E - Children and Families

Director - John Coleman

Executive Director - Nigel Minns

Portfolio Holders - Councillor Sue Markham (Children and Fa

### Capital Programme - 2023/24 to 2024/25 Onwards

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
11295000	CF property adaptations, purchases and vehicles	408	90	0	0	498	408	90	0	0	498	0	0	
11792000	Adaptations to support child placements 20-21	0	0	0	0	0	0	0	0	0	0	0	0	
11901000	Children's Home 1	291	0	0	0	291	291	26	100	0	417	26	126	Additional CIF bid successful at Cabinet 14/9/23 therefore additional works forecasted £136k approved via the CIF inflation pot to finance this project. £126k applied to this project and £10k applied to project 12002000.
11902000	Adaptations to support child placements	0	125	130	170	425	0	110	145	171	426	-15	1	Due to delay in building contractors being available for one project we have moved funds to following year.
12002000	Children's Home 2	77	720	14	0	811	77	713	14	0	804	-7	-7	CIF additional funding bid successfully agreed by cabinet and therefore reflected in Q2 although budgets not changed.
12003000	Children's Home 3	473	753	0	0	1,226	473	339	7	0	819	-414	-407	Additional CIF bid funding agreed by Cabinet 14/9/2023 therefore more spend and funding increase
12004000	Children's Home 4	0	150	3	0	153	0	0	1,016	0	1,016	-150	863	New CIF bid agreed at Cabinet 14/9/2023.
12015000	Family Village - Pears Site	0	0	150	0	150	0	0	150	0	150	0	0	
12087000	Pool car - Peugeot for CIC team	0	21	0	0	21	0	21	0	0	21	0	0	
12117000	Internal Children's Home 3A	0	0	0	0	0	0	374	20	0	394	374	394	CIF bid additional funding agreed by cabinet 14/9/2023 so therefore additional funding and works reflected for Q2
12121000	Internal Children's Homes - Cars for Home 2,3,3a,4	0	0	0	0	0	0	119	38	0	157	119	157	Self funded borrowing identified to purchase cars for homes 2,3,3a in 23/24 as quoted in cabinet report CIF bid that was approved 14/9/23
<b>Children &amp; Families</b>		<b>1,249</b>	<b>1,859</b>	<b>297</b>	<b>170</b>	<b>3,575</b>	<b>1,249</b>	<b>1,792</b>	<b>1,490</b>	<b>171</b>	<b>4,702</b>	<b>-67</b>	<b>1,126</b>	



## Annex F- People Strategy and Commissioning

Director - Becky Hale

Executive Director - Nigel Minns

Portfolio Holders - Councillor Margaret Bell (Adult Social Care & Health)

### Revenue Budget - 2023/24

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by			Reason for Net Variation and Management Action
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked Reserves	Remaining Service Variance	
			£'000	£'000	£'000	£'000	£'000	
Director of People Strategy & Commissioning	497	(68)	429	0			0	
Director of Public Health	2,573	(176)	2,396	291		700	(409)	COMF is reflected in the Reserves Column - Covid costs of £0.566m for school air quality assessment and ventilation improvements, £0.073m covid related staffing, £0.045m towards the costs of a suicide prevention role and strategy implementation in addition to £0.045m budget awarded with a small balance of £0.016m for Covid Case Management System and PPE. Remaining underspend is due to £0.232m unrequired water fluoridisation budget as this is now a Dept. of Health responsibility, £0.140m Salary underspends, and the remaining balance due to £0.054m salary underspend on Covid budget awarded, offset by 2 minor overspends of £0.018m.
Head of Health & Wellbeing Commissioning	19,975	(390)	19,585	113		1	112	£0.001m drawdown from Diabetes Reserve. Overspend on the following demand led services of Sexual Health, Health Checks and Fitter Futures, partially offset by the closure of the Community Meals Service.
Head of Targeted Support Commissioning	13,234	(4,689)	8,545	647		654	(7)	£0.650m to be drawn down from Social Care and Health Partnerships Reserve in relation predominantly to partnership funded Learning Disability and Autism projects including Voiceability, Grapevine coproduction, the 'Experts by Experience' hub, health liaison resources, delivery of the Autism Diagnosis Project, respite care, champions and inpatient sensory environments parts of the Autism Strategy and facilitation of discharge from long term hospital stays into the community. £0.004m small drawdown against the Domestic Abuse reserve for Salary costs.
Head of Specialist Provision Commissioning	5,815	(346)	5,469	(91)			(91)	£0.091m due to Salary underspends
<b>Net Service Spending</b>	<b>42,094</b>	<b>(5,669)</b>	<b>36,424</b>	<b>960</b>	<b>0</b>	<b>1,355</b>	<b>(395)</b>	

## Annex F- People Strategy and Commissioning

Director - Becky Hale

Executive Director - Nigel Minns

Portfolio Holders - Councillor Margaret Bell (Adult Social Care & Health)

### Saving Plan - 2023/24

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Over achievement) £'000	Reason for financial variation and associated management action
Health, wellbeing and self-care - Rationalise the public health offer, preserving budgets for mandated public health functions, and rationalising the non-mandated public health offer and consolidating use of the Warwickshire Cares Better Together Fund.	(163)	(163)	0	
Domestic Abuse and Substance Misuse Detox Framework - Increase partner contributions to multi agency risk assessment conference in line with the national approach. The Public Health England contribution to inpatient detox will reduce current funding requirement.	(50)	(50)	0	
Management of Strategic Commissioning for People costs - Rationalise budgets across a range of areas including staffing, travel and conference budgets, central recharges and contributions.	(338)	(338)	0	
			0	
			0	
<b>Total</b>	<b>(551)</b>	<b>(551)</b>	<b>0</b>	

## Annex F- People Strategy and Commissioning

Director - Becky Hale

Executive Director - Nigel Minns

Portfolio Holders - Councillor Margaret Bell (Adult Social Care & Health)

### Revenue Investment Fund - 2023/24 and future years

Revenue Investment	Current Year Budget	Forecast	Variance Over/(Under) £'000	Progress Update	Approved Remaining Resource	Estimated Project Completion
Children and Families Tackling Inequality	298	298	0	Projects have been rephased due to staffing changes and recruitment issues.	154	Mar-25
Creating a healthy social prescribing system	217	217	0	6 Projects - 2 completed in prior years and 4 to be completed within 2023/24	0	Mar-24
<b>Total</b>	<b>515</b>	<b>515</b>	<b>0</b>			

## Annex F- People Strategy and Commissioning

Director - Becky Hale

Executive Director - Nigel Minns

Portfolio Holders - Councillor Margaret Bell (Adult Social Care & Health)

### Capital Programme - 2023/24 to 2024/25 Onwards

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
10608000	Mental Health Grant 2010/11	223	3	0	0	226	223	3	0	0	226	0	0	
11021000	Adult Social Care Modernisation & Capacity 2012-13	352	91	0	0	443	352	20	71	0	443	-71	0	Installation of Changing Places facility postponed
11420000	Disabled Facilities Capital Grant	33,362	5,125	0	0	38,487	33,362	5,572	0	0	38,934	447	447	Additional Disabled Facilities Grant as notified Sep 2023
12050000	Supported housing	0	651	0	0	651	0	651	0	0	651	0	0	
<b>Grand Total</b>		<b>33,937</b>	<b>5,870</b>	<b>0</b>	<b>0</b>	<b>39,807</b>	<b>33,937</b>	<b>6,246</b>	<b>71</b>	<b>0</b>	<b>40,254</b>	<b>376</b>	<b>447</b>	

**Annex F- Education Services**

Director - Johnny Kyriacou

Executive Director - Nigel Minns

Portfolio Holders - Cllr Kam Kaur (Education)

**23/24 DSG Revenue Budget**

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by		Reason for Net Variation and Management Action
			Budget	Variation Over/ (Under)	Contra to/from Earmarked Reserves	Remaining Service Variance	
			£'000	£'000	£'000	£'000	
Schools Block	4,314	(115)	4,199	(11)	(11)	0	Forecast for Growth Funding has significantly changed since Q1 which is now showing an underspend of £0.006m this has been driven by a recent review on the current pupil numbers. There is also an underspend now being forecast on Teaching union cover of £0.018m which is caused by an increase in income from academies.  Offsetting these underspends are small overspends on DBS Checks due to increase in charges so far this year (this has increased by £0.016m since Q1) and EMTAS (Ethnic minority & traveller achievement service) which is due to the service being unable to fill a £0.011m budget funding gap.
Early Years Block	38,303	0	38,303	(786)	(786)	0	Currently Education element of the EY block is showing an underspend of £0.786m mainly due to £1.090m underspend on 3-4 years funding and there is overspend of £0.323m on 2 Yrs budget. This has significantly increased since Q1 due to an update to the EY DSG Allocation published in July. It should be noted that the forecast will be updated at Q3 following the updated October Pupil Census data is published.  There is an overspend of £0.036m on EY Sufficiency & Business support due to expected new government reform within Yearly years provision, in preparation & planning, more staff are required to support the transitions and capacity in the planned increase in free early years provision from 2024/25. CCM has an approval for 2 additional post to recruit from September 2023. There is £0.006m underspend on EY Strategy and an increase (£0.039m) to the underspend on SEND Integrated Services (Low Incidence SEND) - Early Years due to staff vacancies.
High Needs block	71,717	(1,322)	70,395	13,687	13,687	0	Main variances are due to following: a) £3.433m overspend on Mainstream School EHCP Top up funding. The budget was constructed with the knowledge that there would be a £0.767m gap due to insufficient available funds, with other Pressures on this budget include: £0.159m on therapies and support, £2.320m from price increases and £0.546m due to volume pressures and other minor differences are due to non-volumized changes. b) £0.081m overspend on Special Schools. The budget construction included £0.070m worth of contingency funds. These are 'released' in the forecast and contributing to the broader position. The current assumptions are that any school place vacated by an OLA CYP, will be replaced by a WCC CYP. Data still needs to be refreshed to include the agreed tariff for new CYP in schools. c) £8.978m overspend on SEN - Independent Schools. The budget was built with a £6.3m shortfall in funding, based on known placements known at the time. The budget was built on 355 ISPs at £0.062m but forecast is 384 ISPs at £0.065m per place. Forecast anticipates a minimum of 6 new places taken every month from October until March. This service will be regularly monitored and variances reported due to the high financial impact of each placement. d) £1.094m overspend on Specialist Resource Provision. This forecast pressure includes a funding shortfall in the budget of £0.708m. The budget assumed 189 FYE places at £9,145 per place The forecast is 181 FYE at £11,900, so although "units" are slightly lower, the average cost is greater. e) £1.494m overspend on Post 16 service. The overspend is forecast is on uncertain numbers of students and costs at this point of the year (new academic year just started). More reliable figures will not become known until after the half term in October. f) (£0.092m) underspend on CAMHS - Hospital Tuition. This is volatile area and metrics are not available at this stage of the year. g) (£1.252m) underspend on Alternative provisions & ABP. £0.377m of this is generated by budgeted training activity that will not now take place and ££0.446m is a reduction in the expected level of exclusions. £0.537m underspend declared represents the element of the budget which has been earmarked for top up funding costs at a new AP school that is awaiting creation.  Overall the forecasts have seen a large (upward) change since Q1. This is the result of better data availability (in part due to new Academic year) but mainly due to demand changes across the various changes in demand from lower cost education placements (EHCP top up funds for mainstream and Special Schools) to more costly packages in the Independent sector as well as unprecedented increases in children being assessed and need an EHC Plan. The service is working with the DfE (as part of the DfE SEND Developing Best Value programme) to review the current mitigations by the service but also new mitigations. The plans will also be assured by CIPFA.
Central Services block	2,288	0	2,288	117	117	0	Overspend of £0.117m due to annual reduction to DSG Central services budget that is causing budgetary pressures on the block. This will be covered by reserves, and other minor underspends if they occur before the end of the year. This should not be an on-going issue as a full review of the services funded by DSG CSSB block should be contained within the allocation published for 24/25.
<b>Net Education Service DSG Spending</b>	<b>116,622</b>	<b>(1,437)</b>	<b>115,185</b>	<b>13,007</b>	<b>13,007</b>	<b>0</b>	
Schools Block	137,192	0	137,192	0	0	0	
Early Years Block	314	0	314	390	390	0	Previously planned spend on MNS supplemental funding and the final pay-outs of Post Covid recovery grants to EY providers. This is the final tranche of these planned payments and there is no on-going effect.
High Needs block	7,421	0	7,421	0	0	0	
Central Services block	1,814	0	1,814	0	0	0	
<b>Net Non Education DSG Spending</b>	<b>146,741</b>	<b>0</b>	<b>146,741</b>	<b>390</b>	<b>390</b>	<b>0</b>	
Schools Block	0	(141,392)	(141,392)	0	0	0	
Early Years Block	0	(38,617)	(38,617)	0	0	0	
High Needs block	0	(77,817)	(77,817)	0	0	0	
Central Services block	0	(4,102)	(4,102)	0	0	0	
<b>Net DSG Income</b>	<b>0</b>	<b>(261,928)</b>	<b>(261,928)</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>NET DSG</b>	<b>263,363</b>	<b>(263,365)</b>	<b>(2)</b>	<b>13,397</b>	<b>13,397</b>	<b>0</b>	

## Annex F- Education Services

Director - Johnny Kyriacou

Executive Director - Nigel Minns

Portfolio Holders - Cllr Kam Kaur (Education)

### Revenue Budget - 2023/24

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by			Reason for Net Variation and Management Action
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked Reserves	Remaining Service Variance	
			£'000	£'000	£'000	£'000	£'000	
Director of Education	2,254	(777)	1,478	58	0	0	58	Currently Showing an overspend of £0.058m. This is primarily due to overspends of £0.064m on the Head of service Budget, £0.020m that relate to a correction of a historical data error in Nursery Rent between 2017-2020 and £0.024m of Schools Pensions due to inflation rises. These are being offset by underspends on occupations Health of £0.033m and other underspends of £0.019m which may change following a review by a new CCM.  The main changes since Q1 are the overspends on School Pensions and the Nursery rent correction and underspends on the Head of Service Budget relating to funding that had original been kept for the decentralisation for admissions service that has been released.
Access to Education	853	(267)	586	48	0	0	48	This service is showing an overspend of £0.048m mainly due to, a) £0.026m on Child Employment & Performance due to £0.021m shortfall on budget ( This shortfall has been on going due to loss of income in past years and the service yet addressing the issue) and £0.005m on budgeted staffing cost. b) There is also an oversepnd of £0.025m on Education Sufficiency and Capital team mainly due to increase in legal cost and staffing cost as budget is set up on mid-point and staff are currently on top of the scale.  The main change since Q1 has been the transfer of the Synergy Application Support project to Enabling Services reducing this T3 areas overspend by £0.044m.
SEND and Inclusion	8,054	(2,641)	5,413	425	-23	0	448	This service is showing an overspend of £0.425m. The majority of the overspend is due to £0.374m overspends on SENDAR due to agency staffing cost and high mediation cost. There is also an overspend of £0.065m on SEND Disability, £0.038m on the specialist teaching service due to savings that are not being achieved.  These overspends are being offset by underspends of £0.015m on Education Psychologist area, £0.023m underspend on staffing and £0.023m on the SEND and Inclusion Change programme.  The main change since Q1 is the increase in forecast on Education Psychology of £0.296m which is due to costs of backfilling vacancy gaps and maternity leaves with higher costing contractors.
School Services & Post 16 Education	6,035	(4,559)	1,476	(37)	0	0	(37)	The service is showing an underspend of £0.037m. This is mainly due to £0.045m underspend on Attendance service, this is a significant change to the position reported at Q1 and is driven by a large increase in fix penalty income from parents as well as additional internal income from services and underspends on staffing. Offsetting the underspend in the Attendance service is an overspend in Access to Education of £0.014 due to a temporary contract agreed by the previous HoS, This overspend has been improved by £0.018m since Q1 due to savings on staff vacancies and reducing overtime payment.
Early Years & School Effectiveness	3,609	(2,360)	1,249	113	0	110	3	This service is showing an overspend of £0.113m mainly due to £0.110m on School in Financial Difficulties, this will be funded from Earmarked Reserves. There is £0.012m overspend on School improvement management costs, £0.006m on Virtual schools and £0.009m on Early years strategy. This is being offset by a £0.025m underspend on School Governance.  The main difference since Q1 is an increase of £0.055m on Schools in Financial difficulties (This will be funded by earmarked reserves), reduced overspends of £0.013m across the service as well as the transfer of Governance Services from Schools Services & Post 16 Education.
<b>Net Service Spending</b>	<b>20,805</b>	<b>(10,604)</b>	<b>10,202</b>	<b>607</b>	<b>(23)</b>	<b>110</b>	<b>520</b>	

## Annex F- Education Services

Director - Johnny Kyriacou

Executive Director - Nigel Minns

Portfolio Holders - Cllr Kam Kaur (Education)

### Saving Plan - 2023/24

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Over achievement) £'000	Reason for financial variation and associated management action
Vacancy factor - Application of a 2% vacancy factor/turnover allowance where not already applied.	(98)	(43)	55	The Senior Leadership team have been tasked with identifying in year permanent savings to achieve this target. Depending on the nature of these there could be just a part year effect for 2023/24
NEETs contract - More effective contracting of the service to support those not in employment, education of training.	(35)	(35)	0	
Savings on third party spend - Review of services purchased from third parties to ensure value for money.	(11)	0	11	The Senior Leadership team have been tasked with identifying in year permanent savings to achieve this target. Depending on the nature of these there could be just a part year effect for 2023/24
Traded income - Increased traded income from Governor services as well as a review to modernise music services.	(15)	(15)	0	
Early Years - Reducing core budget spend by re-coding early years activity to Early Years DSG (5% permitted centrally retained element)	(50)	(50)	0	
<b>Total</b>	<b>(209)</b>	<b>(143)</b>	<b>66</b>	

## Annex F- Education Services

Director - Johnny Kyriacou

Executive Director - Nigel Minns

Portfolio Holders - Cllr Kam Kaur (Education)

### Revenue Investment Fund - 2023/24 and future years

Revenue Investment	Current Year Budget	Forecast	Variance Over/(Under) £'000	Progress Update	Approved Remaining Resource	Estimated Project Completion
SEND and Inclusion change programme	1,348	1,325	(23)	There has been a halt in initiating new projects as the new Director & new Heads of Service for SEND and also Education Transformation assess / plan this programme going forward, Existing projects are being worked on.	798	Mar-25
<b>Total</b>	<b>1,348</b>	<b>1,325</b>	<b>-23</b>			



## Annex F- Education Services

Director - Johnny Kyriacou

Executive Director - Nigel Minns

Portfolio Holders - Cllr Kam Kaur (Education)

### Capital Programme - 2023/24 to 2024/25 Onwards

Project	Description	Approved Budget				Total £'000	Forecast				Total £'000	Variation		Commentary
		Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000		Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000		Variance in Year £'000	Total Variance £'000	
<b>Learning - Non Schools</b>														
11399000	CMS Music Instruments Purchases 2015/16 - 2017/18	105	0	0	0	105	105	0	0	0	105	0	0	
12107000	Education Design Development Fund	0	200	750	450	1,400	0	200	750	450	1,400	0	0	
<b>Learning - Other</b>														
10008000	Education - S106 Financing	1	0	0	0	1	1	0	0	0	1	0	0	
11573000	Planning & Development block header E&L	57	100	232	0	389	57	127	205	0	389	27	0	
11630000	Minor Works E&L	266	3	0	0	269	266	3	0	0	269	0	0	
11683000	Healthy Pupil Capital Fund	0	0	0	0	0	0	0	0	0	0	0	0	
11807000	Maintained Nursery Schools Capital Funding to Ensure Access for Children with SEND & Inclusion	106	95	0	0	201	106	95	0	0	200	-0	-0	
11965000	improvements at Bunting Preschool to the Capital Programme at an estimated cost of £250,000 to be funded from section 106 receipts (£228,000) and a contribution by the School (£22,000).	0	0	319	0	319	0	0	319	0	319	0	0	
<b>Primary - expansion</b>														
11386000	Long Lawford permanent expansion	2,742	400	0	0	3,142	2,742	0	400	0	3,142	-400	0	Car Park / Drop Off Facility delayed by S278 Approval and expired planning permission. Q2 Forecast based on estimated April 2024 start date.
11390000	Nathaniel Newton Infants	64	0	0	0	64	64	0	0	0	64	0	0	
11470000	Nathaniel Newton Infants refurbishment re bulge class	182	0	0	0	182	182	0	0	0	182	0	0	
11628000	Michael Drayton Primary - Expansion	2,459	0	0	0	2,459	2,459	0	0	0	2,459	0	0	
11736000	Weddington Primary School - Bulge Class	126	7	0	0	133	126	7	0	0	134	0	0	
11779000	Whitnash Primary, Expansion of 2 additional Classrooms	1,247	101	0	0	1,349	1,247	101	0	0	1,349	-0	-0	
11843000	Long Lawford Primary School - Studio Hall	448	187	0	0	635	448	0	187	0	635	-187	0	Studio Hall Practical Completion on 3/9/21. Funding balance moved to 2024/25 as maybe required to support Car Park / Drop Off Facility due to inflation pressures.
11851000	Burton Green Primary School	0	290	0	0	290	0	290	0	0	290	0	0	
11863000	Lighthorne Heath Primary School, Lighthorne	0	0	146	0	146	0	0	146	0	146	0	0	
12001000	Former Radio mast site (Houlton)	0	0	960	0	960	0	0	960	0	960	0	0	
12011000	Bridgetown Primary School - H	26	3	0	0	29	26	3	0	0	29	0	0	
12013000	Southam St James	0	30	0	0	30	0	30	0	0	30	0	0	
12020000	Oakley School - Primary phase temporary solutions at Bishops Tachbrook, Briar Hill and St Margarets	166	1,957	300	0	2,423	166	1,749	548	0	2,462	-208	39	Delay in the works on work order 12020000-103 St Margaret's - Reception Contingency. Project value engineered waiting on re-quote from Arden. Works not started overspend now being forecast on the project by the PM, Works will need to be done to discuss how this is to be funded as well as the risk of further overspends as the project still has works that need to start and be completed.
12030000	Long Itchington	0	254	0	0	254	0	254	0	0	254	0	0	
12042000	Brownsover Expansion from 2FE Infant to 1FE Primary	31	934	0	0	965	31	934	0	0	965	0	0	
12084000	Bishops Itchington	0	0	195	0	195	0	0	195	0	195	0	0	
<b>Primary - new</b>														
11384000	New School, The Gateway, Rugby (Griffin School)	4,807	2,405	0	0	7,213	4,807	2,978	0	0	7,785	573	573	Expenditure forecast updated by PM, This puts the project overspend in as £0.5m. Work needs to be done to discuss how this can be funded. Expenditure forecast updated by PM, This puts the project overspend in as £0.5m. Work needs to be done to discuss how this can be funded.
11391000	New school, Warwick	3,965	0	0	0	3,965	3,965	0	0	0	3,965	0	0	
12034000	Myton Gardens Primary School (new)	221	10,000	3,179	0	13,400	221	1,100	8,900	3,179	13,400	-8,900	0	
<b>Primary - other</b>														
11847000	Kingsway site changes to aid Academy conversion	359	4,000	905	0	5,265	359	4,000	3,540	0	7,900	0	2,635	Capital budget increased in July 2023 cabinet by £2.633 million plus previous £100K top up.
12021000	Lighthorne Heath Primary School refurbishment	100	64	0	0	164	100	64	0	0	164	0	0	
12029000	Rokeby Primary School - levelling the playing field	28	2	0	0	30	28	4	0	0	32	2	2	Additional remedial works required
12092000	Eastlands Primary temporary classroom	0	0	190	0	190	0	0	190	0	190	0	0	

12118000	Bawnmore Infant School-To Extend Current Pre-school Provision					0	0	36	0	0	36	36	36	S106 approved Port Holder 4/9/23 - Pre-School expansionS106 approved Port Holder 4/9/23 - Pre-School expansion
<b>School access</b>														
12010000	Disability & Access Block Header	521	111	0	0	632	521	146	0	0	667	34	34	Unallocated funding moved to 12053000 2023-24 Block HeaderUnallocated funding moved to 12053000 2023-24 Block Header
12053000	Disability Access Block Header 2023/24	0	793		0	793	0	758	0	0	758	-35	-35	Unallocated funding moved to 12053000 2023-24 Block Header from 12010000Unallocated funding moved to 12053000 2023-24 Block Header from 12010000
<b>Secondary - expansion</b>														
11776000	Campion School Expansion Phase 2	8,161	819	0	0	8,979	8,161	819	0	0	8,979	0	0	
11842000	Stratford Upon Avon School - Dining Facilities	1,376	0	0	0	1,376	1,376	0	0	0	1,376	0	0	
11859000	Stratford Upon Avon School - 2fe expansion	1,467	10,697	5,944	0	18,109	1,467	0	20,646	0	22,113	-10,697	4,005	Project delivery delayed by planning permission delays & budget pressures. Project not started in July 2023 as planned at Q1. Estimated start date now April 2024. Additional funding to be agreed with Education Department and subject to future Cabinet Report & Approval.
11860000	Etone College - 1fe expansion	84	4,669	0	0	4,753	84	4,669	0	0	4,753	0	0	
12014000	The Queen Elizabeth Academy Atherstone	0	3,293	0	0	3,293	0	2,793	500	0	3,293	-500	0	
12022000	Shipston High School - expansion	322	6,000	4,209	0	10,531	322	6,000	4,209	0	10,531	0	0	
<b>Secondary - new</b>														
11730000	New School Leamington (Oakley School)	9,565	26,906	23,990	0	60,462	9,565	36,386	14,511	0	60,462	9,479	0	Spend has been brought forward into 2023-24 due to the pace of the project
<b>Secondary - other</b>														
12009000	Myton School, Warwick - New 6th form teaching block	3,266	2,864	0	0	6,130	3,266	2,864	0	0	6,130	0	0	
12031000	Aylesford School washroom facilities	0	102	0	0	102	0	102	0	0	102	0	0	
12115000	Bilton School - Internal Works to Accommodate 30 Extra Pupils	0	0	0	0	0	0	83	0	0	83	83	83	New funding approved Portfolio Holder 14/7/23New funding approved Portfolio Holder 14/7/23
12116000	Stratford School - Resurfacing of All-Weather Pitches & Enhancing Gym Facilities	0	0	0	0	0	0	308	0	0	308	308	308	New funding approved Portfolio Holder 14/7/23New funding approved Portfolio Holder 14/7/23
<b>SEN - other</b>														
11589000	Stratford School - Resurfacing of All-Weather Pitches & Enhancing Gym Facilities	297	7	13	0	317	297	7	13	0	317	0	0	
11631000	Specialist Nurture Provision at Special School	0	235	20	0	255	0	235	20	0	255	-0	-0	
<b>SEN - expansion</b>														
11624000	Evergreen school - Reconfiguration of classrooms	65	0	0	0	65	65	0	0	0	65	0	0	
11641000	Keeping SEND pupils local	84	1	104	0	190	84	33	73	0	190	32	0	
11850000	Henley in Arden Resourced Provision	544	6	0	0	550	544	6	0	0	550	0	0	
12088000	Evergreen School expansion	23	303	3,840	3,839	8,005	23	303	3,840	3,840	8,005	0	0	
12089000	Oak Wood Primary Nuneaton expansion	13	2,020	277	0	2,310	13	300	1,997	0	2,310	-1,720	0	
12093000	Oak Wood Secondary Nuneaton expansion - new centre at Bernuda Park	0	300	2,414	0	2,714	0	300	2,414	0	2,714	0	0	
<b>SEN - new</b>														
11750000	Old Pears Site / Warwickshire Academy	17,014	152	0	0	17,166	17,014	152	0	0	17,166	0	0	
12086000	Alternative Provision Free School Warwick	0	0	100	0	100	0	0	100	0	100	0	0	
<b>Learning - Devolved</b>														
1054000	Devolved/School Level Budgets	0	0	0	0	0	0	0	0	0	0	0	0	
11899000	S106 Contribution to the DFE for L	0	0	1,300	0	1,300	0	0	1,300	0	1,300	0	0	
<b>Grand Total</b>		<b>60,308</b>	<b>80,312</b>	<b>49,389</b>	<b>4,289</b>	<b>194,298</b>	<b>60,308</b>	<b>68,239</b>	<b>65,963</b>	<b>7,469</b>	<b>201,978</b>	<b>-12,073</b>	<b>7,680</b>	

## Annex H Business and Customer Services

Executive Director - Rob Powell

Portfolio Holders - Cllr Yousef Dahmash (Customer and Transformation)

### Revenue Budget - 2023/24

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by			Reason for Net Variation and Management Action
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked Reserves	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Director of Business & Customer Services	374	0	374	0			0	
Business Support	9,112	(95)	9,017	(48)			(48)	The forecast underspend relates mainly to employee expenditure. There is a significant overspend in GF002 - People 1 (£136k over) but this has been offset by savings across the rest of Business Support. Discussions will take place with Adult Social Care in the People Directorate to look at what actions can be taken to manage the demand.
Customer Contact - Connect	3,226	(325)	2,901	(167)		-115	(52)	The forecast underspend mainly relates to employee expenditure and the utilisation of The Household Support Fund.
Community Hub	10,370	(2,686)	7,684	389	258		131	The forecast overspend relates to employee expenditure across H&C and Libraries, and underachievement of income in both services due to cost of living. There has also been unexpected one-off expenditure incurred in relation to both St John's museum and Pageant House.
<b>Net Service Spending</b>	<b>23,082</b>	<b>(3,106)</b>	<b>19,976</b>	<b>174</b>	<b>258</b>	<b>(115)</b>	<b>31</b>	

## Annex H Business and Customer Services

Executive Director - Rob Powell

Portfolio Holders - Cllr Yousef Dahmash (Customer and Transformation)

Saving Plan - 2023/24

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Over achievement) £'000	Reason for financial variation and associated management action
Vacancy factor - Application of a 2% vacancy factor/turnover allowance where not already applied and the rationalisation of PA support.	(196)	(166)	30	In the main - Libraries and Heritage & Culture are forecasting that they will not deliver the vacancy factor savings. Discussions are taking place within the Service re: actions that need to be taken to deliver the savings
Community development - Efficiencies in the delivery of the internal community development function.	(20)	(20)	0	
Customer support service redesign - Review and rationalisation of the organisation's approach to customer support.	(94)	(94)	0	
Savings on third party spend - Review of services purchased from third parties to ensure value for money.	(23)	(23)	0	
Reduced use of printing and stationery - Future reductions in spend on printing and stationery predicated on digitisation work.	(100)	(100)	0	
Library Service - Continue the covid-led trend of rebalancing the provision of library services, for example through increasing the use of drop off book boxes.	(50)	(50)	0	
Registration Service - Increase registration revenue through the optimisation of service delivery locations.	(13)	(13)	0	
Customer journey - As the customer experience programme beds down, the requirements to improve customer journey in isolation diminishes, enabling a redesign of the service offer.	(50)	(50)	0	
<b>Total</b>	<b>(546)</b>	<b>(516)</b>	<b>30</b>	

## Annex H Business and Customer Services

Executive Director - Rob Powell

Portfolio Holders - Cllr Yousef Dahmash (Customer and Transformation)

Revenue Investment Fund - 2023/24 and future years

Revenue Investment	Current Year Budget	Forecast	Variance Over/(Under) £'000	Progress Update	Approved Remaining Resource	Estimated Project Completion
Cost of Living Projects ( <i>remaining allocation</i> )	0	258	258	To be drawn down at outturn as agreed with corporate finance.	563	TBC
Information and Advice	30	30	0		0	Mar-24
Surveys as per Waterways Strategy	13	13	0		0	Mar-24
Community Powered Warwickshire - New Locals	20	20	0		0	Mar-24
Community Managed Libraries to operate "community fridges"	12	12	0		0	Dec-23
Extend library and museum opening hours as warm hubs, including activities for children and families	7	7	0		0	Mar-24
Community Supermarkets	188	188	0		0	Mar-24
EDRMS - Digital Post room	31	31	0			
<b>Total</b>	<b>301</b>	<b>559</b>	<b>258</b>			

## Annex H Business and Customer Services

Executive Director - Rob Powell

Portfolio Holders - Cllr Yousef Dahmash (Customer and Transformation)

### Capital Programme - 2023/24 to 2024/25 Onwards

Project	Description	Current Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
10623000	County Records Office Service - Digital Asset Management	95	0	0	0	95	95	0	0	0	95	0	0	
11415000	Warwick - Market Hall Museum - "Our Warwickshire Projects"	910	0	0	0	910	910	0	0	0	910	0	0	
10155000	Improve Customer Experience In County Council Buildings & DDA Works 2009/10	204	0	0	0	204	204	0	0	0	204	0	0	
11040000	Improving Customer Experience / One Front Door Improvements	1,786	511	336	0	2,633	1,786	727	120	0	2,633	216	0	Re-profiling of expenditure between financial years to reflect an accurate profile of expenditure. This underspend was previously forecast against the "Block Header" to be used to support the LMS (Library Management System) project.
11422000	Stratford Library – Registrars Accommodation Works and Library Alterations	373	0	0	0	373	373	0	0	0	373	0	0	
12109000	Social Fabric Fund	0	750	750	0	1,500	0	750	750	0	1,500	0	0	
<b>Grand Total</b>		<b>3,368</b>	<b>1,261</b>	<b>1,086</b>	<b>0</b>	<b>5,715</b>	<b>3,368</b>	<b>1,477</b>	<b>870</b>	<b>0</b>	<b>5,715</b>	<b>216</b>	<b>0</b>	

## Annex I - Commissioning Support Unit

Director - Steve Smith

Executive Director - Rob Powell

Portfolio Holders - Cllr Yousef Dahmash (Customer & Transformation)

### Revenue Budget - 2023/24

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by			Reason for Net Variation and Management Action
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked Reserves	Remaining Service Variance	
			£'000	£'000	£'000	£'000	£'000	
Director of Commissioning Support Unit	278	0	278	0			0	
Business Intelligence	2,508	(160)	2,348	(77)	-65		(12)	The forecast underspend is due to unexpected income being received from the DFE relating to delivering the Better Value programme.
Portfolio Management Office	3,083	(1,463)	1,620	(17)			(17)	The forecast underspend relates to a reduction in employee expenditure.
Contract Management and Quality Assurance	2,770	(1,182)	1,588	(126)			(126)	The forecast underspend relates to employee expenditure. One-off carried forward funding intended to be used to fund vacancies that the service has been unable to fill.
Change Management	396	(72)	325	73			73	The forecast overspend relates to employee expenditure as a result of an internal service restructure.
Climate Change and Sustainability Management	272	0	272	(52)			(52)	The forecast underspend relates to employee expenditure - vacant post/s within the team.
<b>Net Service Spending</b>	<b>9,307</b>	<b>(2,877)</b>	<b>6,431</b>	<b>(199)</b>	<b>(65)</b>	<b>0</b>	<b>(134)</b>	

## Annex I - Commissioning Support Unit

Director - Steve Smith

Executive Director - Rob Powell

Portfolio Holders - Cllr Yousef Dahmash (Customer & Transformation)

### Saving Plan - 2023/24

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Over achievement) £'000	Reason for financial variation and associated management action
Vacancy factor - Application of a 2% vacancy factor/turnover allowance where not already applied.	(114)	(114)	0	
Savings on third party spend - Review of services purchased from third parties to ensure value for money and management of the budgeted cost increases of externally purchased services.	(47)	(47)	0	
Staffing restructure - Changes in staffing structure to reduce the cost of the Commissioning Support Unit.	(73)	(73)	0	
<b>Total</b>	<b>(120)</b>	<b>(120)</b>	<b>0</b>	



## Annex I - Commissioning Support Unit

Director - Steve Smith

Executive Director - Rob Powell

Portfolio Holders - Cllr Yousef Dahmash (Customer & Transformation)

### Revenue Investment Fund - 2023/24 and future years

Revenue Investment	Current Year Budget	Forecast	Variance Over/(Under) £'000	Progress Update	Approved Remaining Resource	Estimated Project Completion
Climate Change Programme	2	2	0		0	Mar-24
Cloud - Itelligent-i- Azure	85	51	(34)	The remaining allocation is expected to be spent in 2024/25 as planned across the 2 year Data & Analytics Programme.	0	Mar-25
Itelligent-i - Business Analytics Platform Phase 2	31	0	(31)	This is expected to be spent in 2024/25 as planned across the 2 year Data & Analytics Programme.	0	Mar-25
Community Climate Change Fund - Green Shoots	436	436	0		0	Mar-24
<b>Total</b>	<b>554</b>	<b>489</b>	<b>-65</b>			

## Annex J - Enabling Services

Director - Craig Cusack

Executive Director - Rob Powell

Portfolio Holders - Cllr Andy Jenns (Customers & Transformation), Cllr Peter Butlin (Finance and Property)

### Revenue Budget - 2023/24

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by			Reason for Net Variation and Management Action
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked Reserves	Remaining Service Variance	
			£'000	£'000	£'000	£'000	£'000	
Director of Enabling Services	388	0	388	(231)			(231)	
Property Services	17,461	(8,136)	9,325	1,367			1,367	Utility cost inflation of 271% on contracts procured through ESPO. These will reduce in future years as energy markets (hopefully) stabilise. The team are reducing other costs as far as possible but considering its size, the overspend is unavoidable
HR Enabling	6,540	(2,610)	3,929	224		332	(108)	The team have removed as much one-off spend as possible to support the service financial recovery plan. This has been delivered by pausing recruitment processes in-year, and delaying the implementation of non-critical project reviews
Digital and ICT	13,558	(4,810)	8,749	40		44	(4)	The team have removed as much one-off spend as possible to support the service financial recovery plan. This has been delivered by pausing recruitment in-year, and removing licence and agency costs
ICT Strategy & Commissioning	3,309	0	3,309	1,315	1356		(41)	The team have removed as much one-off spend as possible to support the service financial recovery plan. This has been delivered by pausing recruitment in-year.
<b>Net Service Spending</b>	<b>41,256</b>	<b>(15,556)</b>	<b>25,700</b>	<b>2,715</b>	<b>1,356</b>	<b>376</b>	<b>983</b>	

**Annex J - Enabling Services****Director - Craig Cusack****Executive Director - Rob Powell****Portfolio Holders -Cllr Andy Jenns (Customers & Transformation), Cllr Peter Butlin (Finance and Property)****Saving Plan - 2023/24**

<b>Saving Proposal</b>	<b>Target £'000</b>	<b>Forecast £'000</b>	<b>Shortfall/ (Over achievement) £'000</b>	<b>Reason for financial variation and associated management action</b>
Vacancy factor - Application of a 2% vacancy factor/turnover allowance where not already applied.	(187)	(187)	0	
Enabling Services delivery review - Review of expenditure on staffing, expenses and projects in Enabling Services.	(40)	(40)	0	
Facilities management - Facilities management and maintenance cost savings linked to asset rationalisation	(50)	0	50	Rates review has indicated rates on current estate have increased £350k over budget
ICT Service delivery review - Review past ICT budget growth and focus on efficiencies through development projects.	(144)	(144)	0	
Property service delivery review - Ensure effective mix of staff and agency use, drive efficiencies in facilities management resource spend and maintenance budget.	(95)	(95)	0	
Devices - continue to review the most cost effective device to meet the organisational and staff need at the end of the lease, subject to options appraisal and due diligence.	(150)	(150)	0	
<b>Total</b>	<b>(666)</b>	<b>(616)</b>	<b>50</b>	

**Annex J - Enabling Services**

**Director - Craig Cusack**

**Executive Director - Rob Powell**

**Portfolio Holders -Cllr Andy Jenns (Customers & Transformation), Cllr Peter Butlin (Finance and Property)**

**Revenue Investment Fund - 2023/24 and future years**

Revenue Investment	Current Year Budget	Forecast	Variance Over/(Under) £'000	Progress Update	Future Year Budget Allocation	Estimated Project Completion
Azure VSTS licence renewal & VS Enterprise licence	91	52	(39)	Migration of Contact Centre telephony solutions to the Five9 cloud service including project costs. Automation investigation and project costs (feasibility of cloud hosted automation platform). Supporting elements of the Customer Platform cloud implementation (including digital transformation lead). Includes licence costs that will be recorded against P0052 CC detail in next forecast.	0	Mar-24
Disaster recovery & Cloud migration - Azure data centre annual	691	627	(64)	Migration of Contact Centre telephony solutions to the Five9 cloud service including project costs. Automation investigation and project costs (feasibility of cloud hosted automation platform). Supporting elements of the Customer Platform cloud implementation (including digital transformation lead). Includes licence costs that will be recorded against P0052 CC detail in next forecast.	0	Mar-24
Modern Government - software, licences, tablet app and hosting	14	0	(14)	£2K actuals are against wrong CC - transfer has been requested - no requirement for this project line as no additional spend expected.	0	Mar-24
Reusable components	82	0	(82)	TBC based on output of the automation investigation - clarity anticipated in September.	0	Mar-24
System Replacement Fund	0	0	0	Of the £868k in future years, £374k is committed against the Finance Unit 4 Cloud migration project and is expected to be spend in 24/25.	868	Ongoing
Digital Roadmap Investment Fund	0	1,555	1,555	Customer Platform implementation progressing to plan. A bid will be made to access further funding from the specific allocation of £3.2m set aside in the 23/27 MTFS as the project progresses, this will cover the current 'overspend'.	1,708	Ongoing
<b>Total</b>	<b>878</b>	<b>2,234</b>	<b>1356</b>			

Capital Programme - 2023/24 to 2024/25 Onwards

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
<b>Structural Maintenance</b>														
11290000	Schools - Planned Capital Building, Mechanical and Electrical Maintenance 2017/18	7,010	0	0	0	7,010	7,010	0	0	0	7,010	0	0	
11687000	The Saltway Centre & Stratford Family Centre - Refurbish Family Centre	102	0	0	-	102	102	0	0	0	102	0	0	
11787000	Non schools building maintenance 2021	2,527	4	0	-	2,531	2,527	4	0	0	2,531	-0	-0	
11791000	Schools asbestos and safe water 2021	840	0	0	0	840	840	0	0	0	840	0	0	
11795000	Schools building maintenance 2021	7,125	0	0	0	7,125	7,125	0	0	0	7,125	0	0	
11887000	Non-Schools Building Maintenance 2021-22	2,045	21	0	0	2,066	2,045	21	0	0	2,066	-0	-0	
11888000	Schools Building Maintenance 2021-22	6,856	33	0	0	6,889	6,856	42	0	0	6,898	9	9	Small amount of funding required from 11971000
11889000	Non-Schools Asbestos & Safe Water 2021-22	454	0	0	0	454	454	0	0	0	454	0	0	
11890000	Schools Asbestos & Safe Water 2021-22	741	21	0	0	762	741	21	0	0	761	-0	-0	
11896000	Lillington Academy CTA Works	232	278	0	0	510	232	0	278	0	510	-278	0	New Projects now planned for delivery in 2024-25
11969000	Non-Schools Building Maintenance 2022-23	1,770	450	0	0	2,220	1,770	393	0	0	2,163	-57	-57	Unallocated funding transferred to 2023-24 block header 12058000
11970000	Non-Schools Asbestos & Safe Water 2022-23	99	14	0	0	113	99	14	0	0	112	-0	-0	
11971000	Schools Building Maintenance 2022-23	6,778	468	0	0	7,246	6,778	258	0	0	7,036	-210	-210	Unallocated funding transferred to 2023-24 block header 12060000, and 11888000
11972000	Schools Asbestos & Safe Water 2022-23	940	11	0	0	951	940	15	0	0	955	4	4	Funding transferred from 12061000 to complete prior year projects
12058000	Non-Schools Building Maintenance 2023-24	-	2294	0	0	2,294	0	2,351	0	0	2,351	57	57	New Projects added - funding transferred from prior year block header
12059000	Non-Schools Asbestos & Safe Water 2023-24	-	342	0	0	342	0	342	0	0	342	0	0	
12060000	Schools Building Maintenance 2023-24	-	7561	0	0	7,561	0	7,763	0	0	7,763	202	202	New Projects added - funding transferred from prior year block header 11971000
12061000	Schools Asbestos & Safe Water 2023-24	-	785	0	0	785	0	781	0	0	781	-4	-4	Small amount of funding required to complete prior year projects 11972000
12090000	Estate Master Plan - Furniture Capitalisation	329				329	329	0	0	0	329	0	0	
11121000	Development of Rural Broadband	33,623	3765	1,430	3,790	42,608	33,623	3,988	1,449	4,137	43,196	223	588	BT/Openreach recalculated the Broadband Investment return for June 2023 resulting in an increase in gainshare income for reinvestment in 2023/24, with a corresponding increase in expenditure to support and extend infrastructure connectivity build into 2025/26.
11891000	IT Infrastructure 2021-22	432	6	0	0	438	432	6	0	0	438	0	0	
		<b>71,903</b>	<b>16,053</b>	<b>1,430</b>	<b>3,790</b>	<b>93,176</b>	<b>71,903</b>	<b>15,996</b>	<b>1,727</b>	<b>4,137</b>	<b>93,763</b>	<b>-57</b>	<b>587</b>	

## Annex K - Finance

Director - Andrew Felton

Executive Director - Rob Powell

Portfolio Holders - Cllr Peter Butlin (Finance and Property)

### Revenue Budget - 2023/24

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by			Reason for Net Variation and Management Action
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked Reserves	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Director of Finance	271	(29)	242	9			9	
Finance Delivery	4,880	(2,909)	1,972	(167)		(92)	(75)	Mainly unanticipated additional income in Schools Finance traded team and some excess vacancies above vacancy provision.
Investments, Treasury and Audit	1,766	(1,011)	755	(42)			(42)	Excess vacancies, partly held for longer in light of recovery plan. Not sustainable to hold vacant long term.
Commercialism	238	0	238	39			39	Additional cost through extension of contractors, who have now left.
Strategic Finance	778	(82)	697	(15)			(15)	Vacancy savings partially offset by impact of inflation on subscription costs.
Finance Transformation	4,346	(1,876)	2,470	369	374		(5)	Excess vacancies, partly held for longer in light of recovery plan. Not sustainable to hold vacant long term.
<b>Net Service Spending</b>	<b>12,279</b>	<b>(5,907)</b>	<b>6,374</b>	<b>193</b>	<b>374</b>	<b>(92)</b>	<b>(89)</b>	

## Annex K - Finance

Director - Andrew Felton

Executive Director - Rob Powell

Portfolio Holders - Cllr Peter Butlin (Finance and Property)

### Saving Plan - 2023/24

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Over achievement) £'000	Reason for financial variation and associated management action
Finance process efficiencies - Efficiencies through ongoing service redesign, automation, AI and self-service.	(75)	(75)	0	Partly on-track, partly delivered through other options (increased vacancy factor)
Savings on third party spend - Review of services purchased from third parties to ensure value for money.	(21)	(21)	0	Delivered through other options (increased vacancy factor)
Procurement cards - Rebates from extended use of procurement cards.	(25)	(25)	0	On-track
<b>Total</b>	<b>(121)</b>	<b>(121)</b>	<b>0</b>	

## Annex K - Finance

Director - Andrew Felton

Executive Director - Rob Powell

Portfolio Holders - Cllr Peter Butlin (Finance and Property)

### Revenue Investment Fund - 2023/24 and future years

Revenue Investment	Current Year Budget	Forecast	Shortfall/ (Overachievement) £'000	Progress Update	Future Year Budget Allocation	Estimated Project Completion
McCloud Pensions Remedy	17	17	0	Waiting on further Government guidance, which has been delayed, so currently assumed as minimal spend in the current year until we have a better picture.	0	Mar-24
Cloud Hosting Project (Capital & Unit 4 Development Plan)	277	277	0	Both projects are currently on track to deliver to the agreed timetable.	0	Mar-24
Cloud Hosting Project (Capital & Unit 4 Development Plan)	0	374	374	Funding to be drawn down by the system replacement fund.	374	Tbc
<b>Total</b>	<b>294</b>	<b>668</b>	<b>374</b>			



## Annex L - Strategy, Planning & Governance

Director - Sarah Duxbury

Executive Director - Rob Powell

Portfolio Holders - Cllr Yousef Dahmash (Customer & Transformation)

### Revenue Budget - 2023/24

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by			Reason for Net Variation and Management Action
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked Reserves	Remaining Service Variance	
			£'000	£'000	£'000	£'000	£'000	
Director of Governance & Policy	(117)	0	(117)	2			2	
Communications	1,732	(1,290)	442	12			12	Under recovery of WES subscriptions income. We are actively seeking additional income to mitigate against overspend.
HR Organisational Development	740	0	740	7	(11)		18	
Property Management	2,436	(1,615)	820	164		19	145	Internal income fee runs have identified a reduced position and a reduction of c.£300k. Reductions in interim staff positions and vacancy factors have been identified to mitigate fee position and will be in place for P7 to reduce overall impact. Further mitigations for fees are being explored in conjunction with Investment Services and phasing of income.
Legal and Democratic	9,741	(9,212)	529	256			256	Additional salary costs within Legal Services to cover maternity absences and recruitment challenges have driven higher locum costs to meet demand of internal and external clients, resulting in a projected reduction of surplus of circa £200k. A significant surplus is still predicted of circa £1m contributing to the Councils financial outturn. Figures also include unanticipated exit costs following reprourement of our historical records management storage contract and pressures driven by increase in information rights requests (SARs) leading to under recovery against budget for the service overall. Business Development work is ongoing within Legal Services to grow additional revenue to mitigate the position.
Corporate Policy	599	0	599	(127)			(127)	Underspend due to early appointment of (graduates) to permanent roles and inability to recruit within year. Vacant T4 post recruited at T5 salary level (to start on 01/12) and reduced hours for 1 member of staff also contribute to underspend.
<b>Net Service Spending</b>	<b>15,131</b>	<b>(12,117)</b>	<b>3,013</b>	<b>314</b>	<b>(11)</b>	<b>19</b>	<b>306</b>	

## Annex L - Strategy, Planning & Governance

Director - Sarah Duxbury

Executive Director - Rob Powell

Portfolio Holders - Cllr Yousef Dahmash (Customer & Transformation)

### Saving Plan - 2023/24

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Over achievement) £'000	Reason for financial variation and associated management action
Vacancy factor - Application of a vacancy factor/turnover allowance where not already applied.	(208)	(208)	0	
Electronic record keeping - Reduced storage requirements as a result of the move to electronic record keeping.	(5)	(5)	0	
Savings on third party spend - Review of services purchased from third parties to ensure value for money and management of the budgeted cost increases of externally purchased services.	(47)	(47)	0	
Legal services trading income - Additional surplus from external trading with other local authorities and public sector bodies.	(40)	(40)	0	
Paper free meetings - Reduction in the cost of printing as a result of moving to paper free meetings.	(5)	(5)	0	
Consultancy - Reduction in commissioning budget held for external consultancy and external support.	(20)	(20)	0	
<b>Total</b>	<b>(325)</b>	<b>(325)</b>	<b>0</b>	

## Annex L - Strategy, Planning & Governance

Director - Sarah Duxbury

Executive Director - Rob Powell

Portfolio Holders - Cllr Yousef Dahmash (Customer & Transformation)

### Revenue Investment Fund - 2023/24 and future years

Revenue Investment	Current Year Budget	Forecast	Shortfall/ (Overachievement) £'000	Progress Update	Future Year Budget Allocation	Estimated Project Completion
Social Fabric Fund	0	0	0		1320	TBC
HR Policy Review	41	30	11	A reduction in the HR Policy Review project forecast to spend £30k out of the £41k approved RIF carry forward. Forecast expenditure reduced due to the policy review being undertaken by Delivery. The emphasis has changed from pay to strategic workforce planning.	0	Mar-24
Bin/Scan & Store project	1	1	0		0	Mar-24
<b>Total</b>	<b>42</b>	<b>31</b>	<b>11</b>			

## Annex L - Strategy, Planning & Governance

Director - Sarah Duxbury

Executive Director - Rob Powell

Portfolio Holders - Cllr Yousef Dahmash (Customer & Transformation)

### Capital Programme - 2023/24 to 2024/25 Onwards

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
11292000	Rural Services Capital Maintenance 2017/18	671	15	0	0	686	671	15	0	0	686	0	0	11292000-143 Nuneaton/Galley Farm - Barn cladding reinstatement works to be undertaken in Q4
11335000	Rationalisation of County Storage Facilities	9,482	89	0	0	9,571	9,482	87	2	0	9,571	-2	0	Project under review and refresh of costs, no change in overall position for County Records, with minimal change at Hawkes Point - less works internally
11440000	Strategic Site Planning Applications	2,939	988	0	0	3,926	2,939	888	100	0	3,926	-100	0	Projected costs in meeting legal obligation to provide a serviced site to the DfE. Capital works inc demolition (underway) and bovine remediation detail to be determined. Works projected to be completed 23/24.
11542000	Rural Services Capital Maintenance 2019/20	314	61	0	0	375	314	128	0	0	442	67	67	11542000-106 1 Heath End Structural Works - Project overspend due to extensive timber repairs and BAT issues. To be funded from block header
11689000	Maintaining the Smallholdings land bank	0	391	0	0	391	0	391	0	0	391	0	0	
11790000	Smallholdings Capital Maintenance 20-21	206	55	0	0	261	206	71	0	0	276	16	16	11790000-108 Lower Farm, School Rd, Salford Priors - New oil boiler and storage tank. £16k overspend to be funded from 11975000 Smallholdings Maintenance 2022/23.
11867000	Smallholdings Maintenance 2021/22	0	0	0	0	0	0	0	0	0	0	0	0	
11910000	Public Sector Decarbonisation Scheme	537	0	0	0	537	537	0	0	0	537	0	0	
11929000	Bedworth/Croxhall Street Centre/ Renovation	0	0	0	0	0	0	0	0	0	0	0	0	
11953000	Land at Leicester Lane Cubbington	197	500	895	0	1,592	197	25	1,370	0	1,592	-475	0	Land returned back to land owner WCC are now waiting for a dilapidation report to agree a way forward.
11975000	Smallholdings Maintenance 2022-23	0	577	0	0	577	0	562	0	0	562	-15	-15	£15,574 to be vired to 11790000-108
12017000	Acquisition of land in Warwick	887	48	0	0	935	887	20	28	0	935	-28	0	No change following completion of lease position.
12049000	Water Orton Primary School - demolition works	471	49	0	0	520	471	49	0	0	520	0	0	
12079000	Rural Services Capital Maintenance 2023/24	0	390	0	0	390	0	323	0	0	323	-67	-67	£67,417 to be vired to 11542000-106 1 Heath End Structural Works.
<b>Grand Total</b>		<b>15,704</b>	<b>3,163</b>	<b>895</b>	<b>0</b>	<b>19,762</b>	<b>15,704</b>	<b>2,558</b>	<b>1,500</b>	<b>0</b>	<b>19,762</b>	<b>-605</b>	<b>0</b>	

## Annex M- Corporate Services and Resourcing

Director - Andrew Felton

Executive Director - Rob Powell

### Revenue Budget - 2023/24

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by			Reason for Net Variation and Management Action
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked Reserves	Remaining Service Variance	
			£'000	£'000	£'000	£'000	£'000	
Government Grants & Business Rates	0	(175,457)	(175,457)	(20,860)		(3,398)	(17,462)	Corporate grant income is forecast to be £20.9m higher than the budget, at the time of setting the budget many of the grant allocations have not been announced by the government and therefore are often based on previous years. This year we have seen significant increases in some of the grants which will support to offset the overspends in other areas.
Capital Financing Costs	38,713	(3,844)	34,870	(13,875)			(13,875)	Of this £13.8m underspend, £10m is due to improved returns on our investments, linked to the increase in interest rates, a further £2.1m has been saved on interest payments by paying of loans early and payments for Minimum Revenue Provision has reduced by £1.2m due to delays in the capital programme. The remaining £0.5m capital contingency is offsetting the £0.5m adverse variance as a result of not opting to pre-pay pension contributions.
Strategic Management Team	1,292	0	1,292	(27)			(27)	
County Coroner	1,083	(349)	734	(11)			(11)	
County Council Elections	268	0	268	(250)		(250)	0	Budget to be transferred to Quadrennial election reserve to fund future year elections.
Environment Agency - (Flood Defence Levy)	268	0	268	0			0	
External Audit Fees	550	0	550	(65)			(65)	A small underspend on Audit Fees is expected this is based on the latest fees schedule, actual figure won't be known until later in the year.
Pensions Deficit Under-recovery	1,483	(500)	983	500			500	In light of the latest economic forecasts the decision have been taken to not pre-pay pension contributions. This adverse variance is offset entirely by capital contingency.
Members Allowances and Expenses	1,164	0	1,164	(62)			(62)	Underspend relates to an overall reduction in Members travel and subsistence.
Other Administrative Expenses and Income	11,231	(2,663)	8,567	1,775			1,775	Within this forecast there is an overspend of £3.5m, this is to fund the 23/24 employee pay award and is the difference between the 4% included in the budget at the latest offer of £1,925 per employee or 3.88%, the latest pay offer equates to an average increase of 6%. Reoccurring funding of £1.6m has been released in the contingency to fund part of the pay award, the balance is to be funded from the additional grant income.
Subscriptions	0	0	0	0			0	
Apprenticeship Levy	1,092	0	1,092	197		197	0	Forecast overspend on apprenticeship levy is a direct result of cumulative pay awards. This overspend will be funded from balances in the Apprenticeship Reserve built up from historical underspends on the levy budget.
Warwickshire Property and Development Company	1,078	(1,204)	(126)	19		19	0	Shortfall in net income will be compensated by a drawdown from the Commercial Risk Reserve.
Warwickshire Recovery and Investment Fund	2,465	(2,465)	0	254		254	0	Net deficit will be managed using the Commercial Risk Reserve.
Provision for DSG Deficit	0	0	0	0		-7598	7,598	Provision required to top-up the DSG offset reserve based on the Q2 forecast
<b>Net Service Spending</b>	<b>60,687</b>	<b>(186,482)</b>	<b>(125,795)</b>	<b>(32,405)</b>	<b>0</b>	<b>(10,776)</b>	<b>(21,629)</b>	

## Annex M- Corporate Services and Resourcing

Director - Andrew Felton

Executive Director - Rob Powell

### Saving Plan - 2023/24

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Over achievement) £'000	Reason for financial variation and associated management action
Savings on third party spend - Review of services purchased from third parties and the increased take-up of early invoice payment. (Delivery will be the responsibility of the AD - Finance).	(3)	(3)	0	
Insurance - Savings arising as a result of a higher level of self insurance. (Delivery will be the responsibility of the AD - Finance).	(25)	(25)	0	
Treasury management returns - A target to increase returns on investment by 10 basis points based on a more proactive approach to treasury management. (Delivery will be the responsibility of the AD - Finance.)	(242)	(242)	0	
Warwickshire Property and Development Group - Forecast income stream from the successful delivery of the company business plan.	(126)	(126)	0	Expected to deliver fully in future years, in the current year a forecast £19k shortfall is planned to be funded from earmarked reserves.
Capital financing costs - Reduction in the Authority's borrowing costs as a result of using capital receipts from the sale of surplus assets. (Delivery will be the responsibility of the AD - Governance and Policy).	(64)	(64)	0	
Pre-pay pension contribution - Use the Council's strong balance sheet to benefit from the discount for the early payment of the pension contributions. (Delivery will be the responsibility of the AD - Finance).	(500)	(500)	0	In light of the latest economic forecast we opted to not pre-pay pension contributions but alternative savings have been identified.
			0	
<b>Total</b>	<b>(960)</b>	<b>(960)</b>	<b>0</b>	

## Annex M- Corporate Services and Resourcing

Director - Andrew Felton

Executive Director - Rob Powell

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
11868000	Warwickshire Property Development Company	1,405	19,101	21,763	59,187	101,456	1,405	19,101	21,763	59,187	101,456	0	-0	
11917000	Warwickshire Recovery & Investment Fund	400	23,100	20,000	46,500	90,000	400	23,100	20,000	46,500	90,000	0	0	
12007000	Asset Replacement Fund	64	3,771	4,082	10,082	18,000	64	3,621	4,082	10,232	18,000	-150	0	Adjustment to anticipated spend based on new information on procurement timescales.
12108000	Investigation Design Fund	0	800	800	2,400	4,000	0	800	800	2,400	4,000	0	0	
<b>Corporate</b>		<b>1,869</b>	<b>46,773</b>	<b>46,645</b>	<b>118,169</b>	<b>213,456</b>	<b>1,869</b>	<b>46,623</b>	<b>46,645</b>	<b>118,319</b>	<b>213,456</b>	<b>-150</b>	<b>0</b>	

Reserves Schedule as at Q2 2023/24

Directorate	Service	Description	Reserves as at 1st April 2023	Balancing Risk Reserves	MTFS Allocation 2023/24	Rephasing of 2022/23 Projects	Movement In Year 2023/24	Impact of Outturn Q2	Reserves as at 31 March 2024	Q2 Adjustments: Risk Reserves	Future MTFS commitment	Uncommitted Reserves
			£	£	£	£	£	£	£	£	£	£
<b>Earmarked - Schools Reserves</b>												
Schools	Education Services	DSG Reserve - County Council spend	(16,097)						(29,494)	0	0	(29,494)
	Finance	School Absence Insurance Equalisation Reserve	805						897	0	0	897
	Other Services	School Balances	20,408						20,408	0	0	20,408
		Contingency to cover DSG Overspend	21,650				4,855		34,103	0	0	34,103
<b>Total Earmarked Schools Reserves</b>			<b>26,766</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,855</b>	<b>(5,707)</b>	<b>25,914</b>	<b>0</b>	<b>0</b>	<b>25,914</b>
<b>Earmarked - External Reserves</b>												
Communities	Education Services	School Improvement Monitoring & Brokering Reserve	821						821		0	821
	Fire and Rescue	Emergency Service Network	902						902		0	902
	Environment Services	Proceeds of Crime	323						323		0	323
		S38 Developer Funding	752						752		0	752
Strategic Commissioning Communities	Speed Workshops	951					27	978		0	978	
	Rural Growth Network	190						190		0	190	
People	Children and Families	Adoption Central England	57						(189)		0	(189)
		Controlling Migration Fund	118				(118)	18	18		0	18
	Social Care and Support	BCF System Development Fund	2,921		(375)		(2,546)		0		0	0
Resources	Business and Customer Services	Museum, Records and Libraries Trust Funds and Bequests	360						360		0	360
		LA Counter Fraud Fund Grant	16						16		0	16
	Governance and Policy	One Public Estate	222						203		0	203
Corporate	Other Services	NNDR Pool Surplus Reserve	2,785						2,785		0	2,785
<b>Total Earmarked External Reserves</b>			<b>12,029</b>	<b>0</b>	<b>(375)</b>	<b>0</b>	<b>(2,819)</b>	<b>(871)</b>	<b>7,964</b>	<b>0</b>	<b>0</b>	<b>7,964</b>
<b>Reserves Subject to Annual Review - Internal Policy</b>												
People	Strategic Commissioning People	Domestic Abuse Grant	1,629						1,625		0	1,625
	Children and Families	Priority Families Reserve	1,349		(178)				1,053		0	1,053
Resources	Business and Customer Services	Warwickshire Local Welfare Scheme	924						1,039		0	1,039
	Enabling Services	Going for Growth Apprenticeship Scheme	173						(0)		0	(0)
Corporate	Other Services	Local Resilience Forum - Brexit funding	468						369		0	369
		Corporate Apprenticeship Fund	665						309		0	309
		Redundancy Fund	5,004						5,004		0	5,004
		Schools in Financial Difficulty	1,517		(70)				1,337		0	1,337
<b>Total Annual Review - Internal Policy</b>			<b>11,729</b>	<b>0</b>	<b>(248)</b>	<b>0</b>	<b>0</b>	<b>(745)</b>	<b>10,736</b>	<b>0</b>	<b>0</b>	<b>10,736</b>
<b>Reserves Subject to Annual Review - Volatility</b>												
Communities	Environment Services	Domestic Homicide Reviews	25						3		0	3
	Fire and Rescue	Pensions Reserve	216						103		0	103
People	Children and Families	Youth Justice Remand Equalisation	802						732		0	732
Corporate	Other Services	Financial Instruments Reserve	2,084						2,084		0	2,084
		Insurance Fund	8,843						8,843		0	8,843
		Capital Fund	1,228						1,228		0	1,228
		NNDR Appeals Reserve	28,228				808		29,036		0	29,036
		Quadrennial Elections	876						1,126		0	1,126
		Audit Fee Reserve	289						289		0	289
		IT Sinking Fund	2,773						2,773		0	2,773
		Commercial Risk Reserve	9,359					(273)	9,086		0	9,086
		Winter Pressure	0		2,300		(2,300)		0		0	0
		Schools Liabilities	254						254		0	254
Corporate	Other Services	Inflation Contingency Reserve	2,276						2,276		0	2,276
		Oxygen Volatility Reserve	20						20		0	20
<b>Total Annual Review Volatility</b>			<b>57,271</b>	<b>0</b>	<b>2,300</b>	<b>0</b>	<b>(1,492)</b>	<b>(228)</b>	<b>57,851</b>	<b>0</b>	<b>0</b>	<b>57,851</b>
<b>Invest to Save Funds</b>												
Corporate	Other Services	Fire Transformation Fund	704				(215)		489		(369)	120
		Children's Transformation Fund	1,976				0	0	599		(599)	(0)



		Council Change Fund	3,406			(1,579)	(418)		1,684		(1,684)	(0)
		Revenue Investment Funds (upto Mar 22)	2,412			(1,952)	(214)		356		(356)	(0)
	Other Services	New Revenue Investment Funds (From 22/23)	8,466			(337)	3,727		11,615		(1,677)	9,938
	Other Services	Revolving Fund	5,000						5,000			5,000
	Other Services	Digital Roadmap Investment Fund	1,708		3,200				3,353			3,353
	Other Services	System Replacement Fund	424			(56)	500		494		0	494
People	Education Services	Education Transformation Fund	2,096		1,800	50	(1,348)		2,621		(821)	1,800
		<b>Total Invest to Save Funds</b>	<b>26,192</b>	<b>0</b>	<b>5,000</b>	<b>(4,089)</b>	<b>2,247</b>	<b>(3,139)</b>	<b>26,211</b>	<b>0</b>	<b>(5,506)</b>	<b>20,704</b>
<b>Reserves Subject to Annual Review - Specific Investment Projects</b>												
		Education management information system	114					(44)	70	0	0	70
	Environment Services	Flood Management Reserve	603						603	0	0	603
	Fire and Rescue	Vulnerable People Earmarked Reserve	169						153	0	0	153
	Communities	Kenilworth Station	552						552	0	0	552
	Strategic Commissioning for Communities	Skills Delivery for Economic Growth	76						76	0	0	76
		European Match Funding	133						133	0	0	133
	Resources	Business and Customer Services	(0)						(0)	0	0	(0)
		Enabling Services	60						60	0	0	60
		Covid Grants Ringfenced	751						10	0	0	10
		Covid Grants Unringfenced	1,234			(734)			500	0	0	500
		<b>Total Annual Review Specific Investment Projects</b>	<b>3,692</b>	<b>0</b>	<b>0</b>	<b>(734)</b>	<b>0</b>	<b>(801)</b>	<b>2,157</b>	<b>0</b>	<b>0</b>	<b>2,157</b>
<b>Management of Financial Risk</b>												
Communities		Directorate Risk Reserve	(1,824)	2,000		(176)	2,105		(3,813)	3,813	0	0
People	includes winter pressure	Directorate Risk Reserve	7,401			(163)			(12,232)	12,232	0	0
Resources		Directorate Risk Reserve	3,213	(1,771)		(308)			37	0	0	37
Corporate		General Reserves	26,000						26,000	0	0	26,000
		<b>Total Management of Financial Risk</b>	<b>34,791</b>	<b>229</b>	<b>0</b>	<b>(647)</b>	<b>2,105</b>	<b>(26,485)</b>	<b>9,992</b>	<b>16,045</b>	<b>0</b>	<b>26,037</b>
<b>Available for Use Reserves</b>												
Corporate		Medium Term Financial Contingency	50,530	(229)	(22,691)		(5,200)		44,039	(16,045)	(11,043)	16,951
		<b>Total Available for Use Reserves</b>	<b>50,530</b>	<b>(229)</b>	<b>(22,691)</b>	<b>0</b>	<b>(5,200)</b>	<b>21,629</b>	<b>44,039</b>	<b>(16,045)</b>	<b>(11,043)</b>	<b>16,951</b>
<b>Z0001 Corporate Budget Control</b>												
		<b>Total</b>	<b>222,999</b>	<b>0</b>	<b>(16,014)</b>	<b>(5,470)</b>	<b>(305)</b>	<b>(16,347)</b>	<b>184,863</b>	<b>0</b>	<b>(16,549)</b>	<b>168,314</b>